

Investor Presentation – Q3 FY26

January 31, 2026



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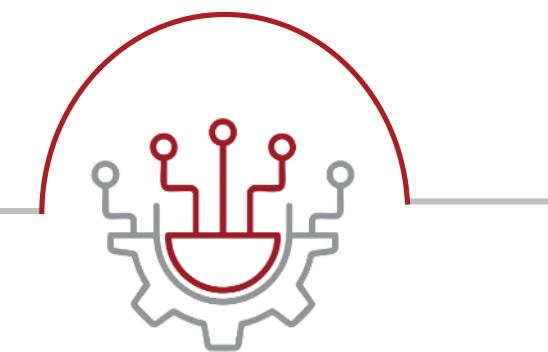
Our Vision



BUILDING A WORLD CLASS BANK



GUIDED BY
ETHICS



POWERED BY
TECHNOLOGY



BE A FORCE FOR
SOCIAL GOOD

Background: IDFC FIRST Bank created by merger of IDFC Bank and Capital First

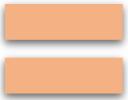


IDFC BANK

- **IDFC Limited** was created in 1997 for financing infrastructure.
- **IDFC Bank** was created by IDFC Limited, in 2016.
- The loan book of IDFC limited was transferred to IDFC Bank at inception in 2016.
- IDFC Bank had assets of Rs. 75,332 crore as of September 30, 2018, of which 86% was in wholesale loans.
- IDFC Bank was looking to set up a deposit franchise and diversify into Retail Banking



**CAPITAL
FIRST**



IDFC FIRST Bank

- Capital First was an NBFC created in 2012, focussed on MSME and retail loans through technology driven lending models.
- It had grown its Assets under Management from Rs. 934 crore on March 31, 2010 to Rs. 32,623 crore on September 30, 2018.
- It had a track record of growth, profits and asset quality.
- Capital FIRST was looking for a commercial bank license to get a steady source of funding for its long-term growth.

IDFC FIRST Bank was created through the merger of IDFC Bank and Capital First, on 11th December 2018, when all regulatory and legal approvals were received, announced to the public, and the new management took charge.



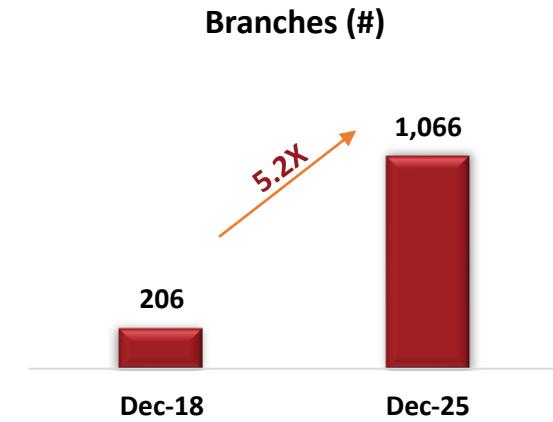
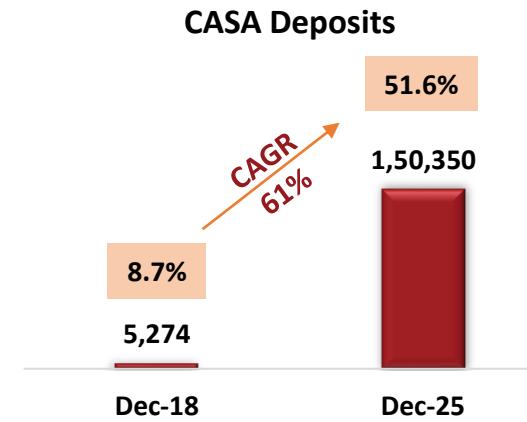
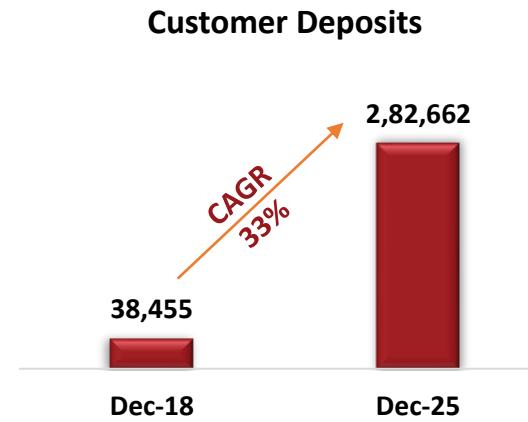
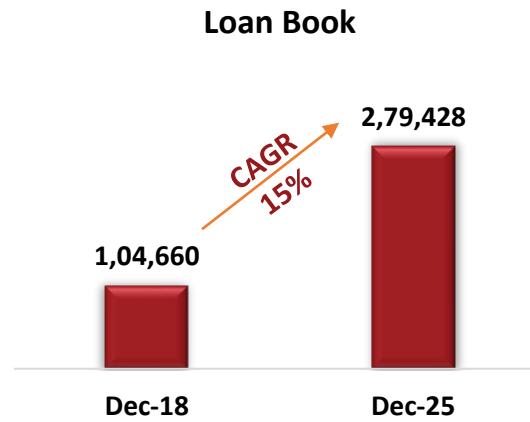
Pre-merger Financials of the two merging entities (30th September 2018)

Parameters (Rs. Crore)	CAPITAL FIRST	IDFC Bank	Proforma
BALANCE SHEET	Loan Book 26,994	75,332	1,02,326
	Customer Deposit 0 (NBFC)	36,369	36,369
	Retail Deposit 0 (NBFC)	9,008	9,008
	CASA Deposit 0 (NBFC)	6,253	6,253
	CASA Ratio 0 (NBFC)	13.0%	13.0%
	Net Worth 2,928	14,776	17,704
PROFITABILITY	NIM % 8.2%	1.6%	
	Core PPOP to Average Asset 5.0%	0.1%	
	Cost to Income 47.5%	92.4%	
	Bank Branches 0 (NBFC)	203	

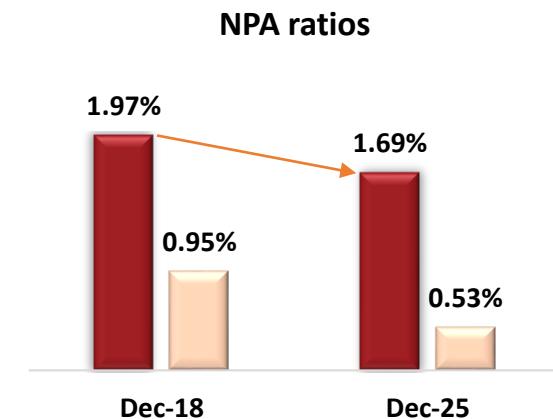
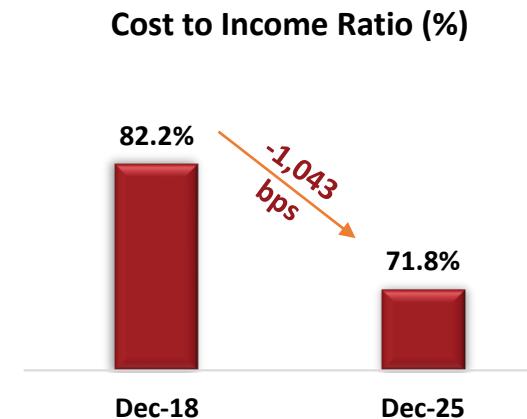
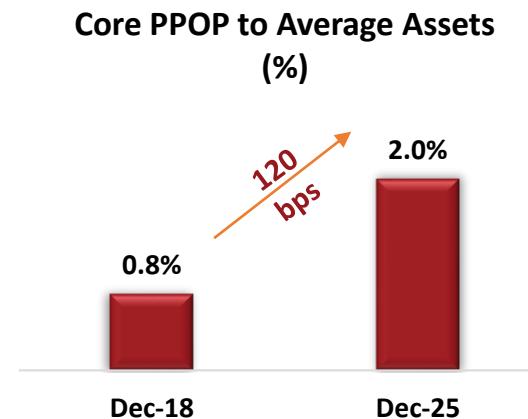
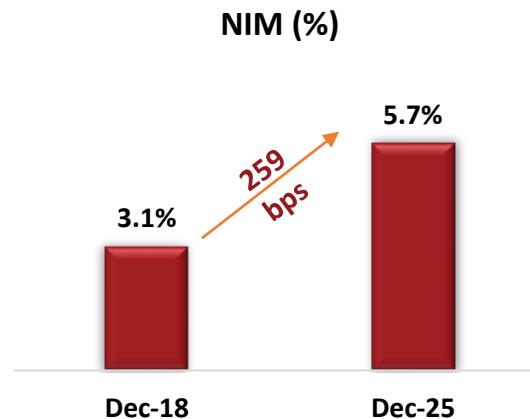
Profitability numbers are for H1 FY19. AUM of Capital First as on 30 Sep 2018 was Rs. 32,623 crore including on-book of Rs. 26,994 crore and Off-Balance Sheet book of Rs. 5,629 crore. Figure above in the chart represents Loans and Assets on books.

Bank has made significant progress on key parameters since merger

Dec-25



CASA ratio%



Profitability numbers for Dec-18 are of Q3 FY19; Dec-25 are of 9M FY26 | NIM is Gross of IBPC & Sell-down for 9M FY26 | C: I excluding trading gains was 74.0% for 9M FY26 and 81.6% for Q3 FY19

The Bank has built a full Suite of Universal Banking Products



Bank has set-up 1,066 branches across India

Dec-25

- IDFC FIRST Bank Branches and ATMs are digitally equipped with customer friendly staff.
- Bank grew its branch network **5X** from **206** branches at merger to **1,066** branches as on December 31, 2025.
- Bank also has International Banking Unit (IBU) at GIFT City, Gandhinagar



1 Mobile Banking App in India, rated 4.9 on Android and 4.8 on IOS

Dec-25



#1
Bank App
in India
FORRESTER®

**Only Indian bank to
feature in Global Top-5
Mobile Banking Apps**

The Forrester Digital Experience Review:
Indian Mobile Banking Apps, 2025 →

28 Mn+
App Registrations

2.3 M+
Reviews

22%
SIP Investments (YoY)

35%
Foreign Remittances (YoY)

46%
UPI Payments (YoY)

62%
Digital PL (YoY)

YoY growth is on value basis for 9M FY26

8



IDFC FIRST
Bank

Bank at Glance – As on December 31, 2025

Dec-25

Loans & Advances

**Rs. 2,79,428 Cr**

(21% YoY | 5% QoQ)

GNPA ratio

1.69%

(-25 bps YoY | -17 bps QoQ)

NNPA ratio

0.53%

(1 bps YoY | 1 bps QoQ)

SMA 1+2
(Retail, Rural & MSME)**0.88%**

(-15 bps YoY | -2 bps QoQ)

Customer Deposits

**Rs. 2,82,662 Cr**

(24% YoY | 5% QoQ)

CASA Deposits

**Rs. 1,50,350 Cr**

(33% YoY | 8% QoQ)

CASA ratio

**51.6%**

(391bps YoY | 157 bps QoQ)

Cost of Funds
(Q3-FY26)**6.11%**

(-38 bps YoY | -12 bps QoQ)

Net Interest Margin
(Q3-FY26)**5.76%**

(-28 bps YoY | 17 bps QoQ)

Core Operating Profit
(Q3-FY26)**Rs. 1,937 Cr**

(11.6% YoY | 6.2% QoQ)

Profit After Tax
(Q3-FY26)**Rs. 503 Cr**

(48.1% YoY | 42.6% QoQ)

Capital Adequacy

**16.22%**

(11 bps YoY | 188 bps QoQ)

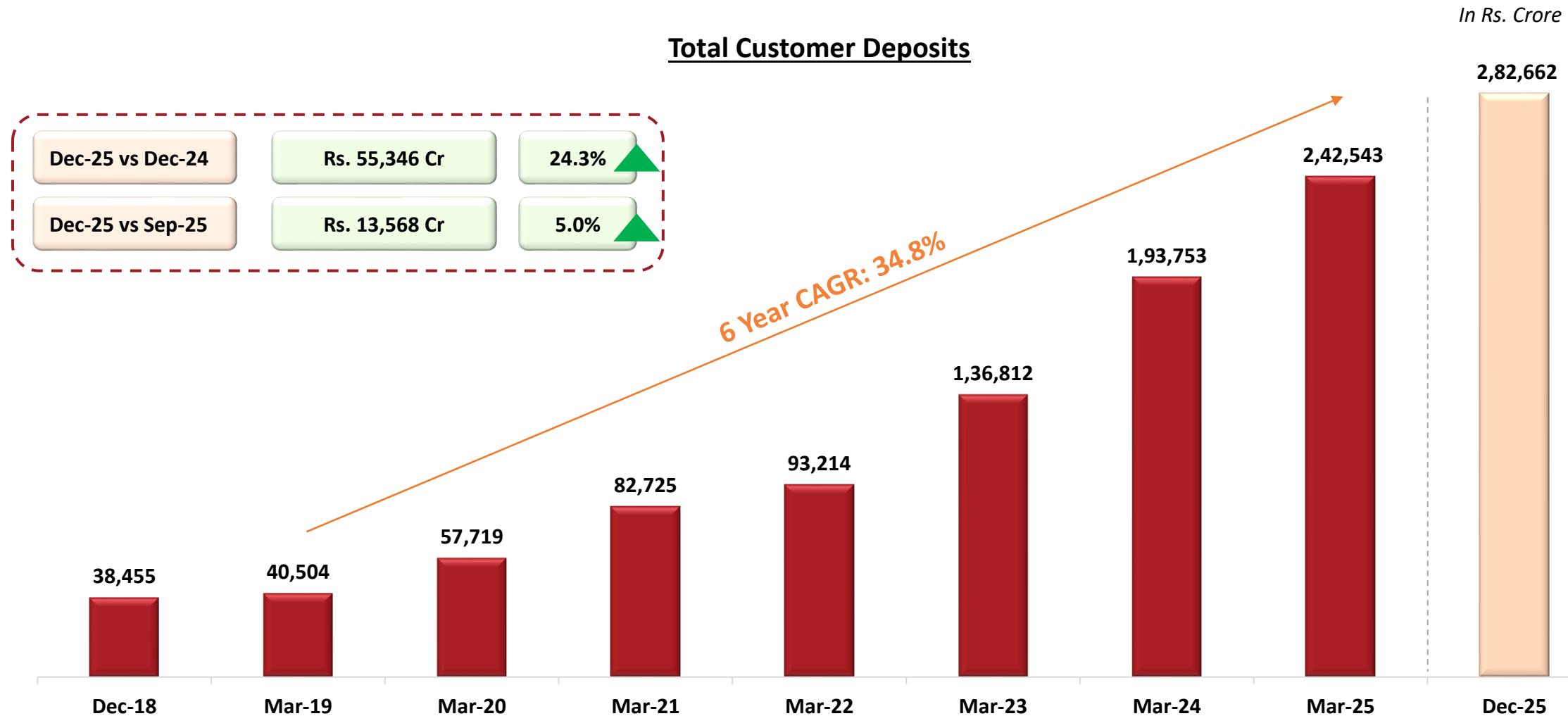
Loans & Advances includes credit substitutes. NIM is Gross of IBPC & Sell-down.

Capital Adequacy is including profits for 9M-FY26.

Total Customer Deposits strong at 24% YoY

Dec-25

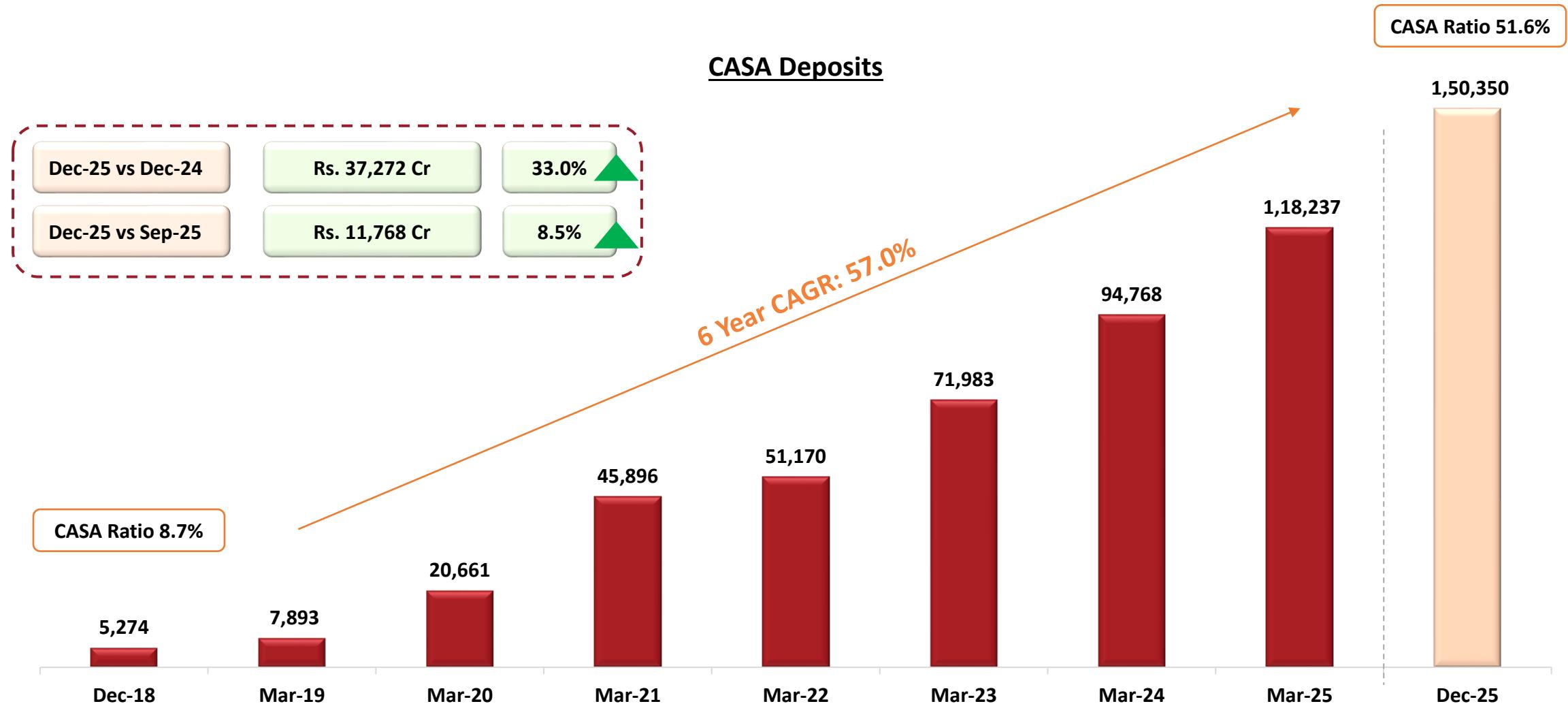
Total Customer Deposits = Retail Customer Deposits + Wholesale Customer Deposits (Excludes Certificate of Deposits)



Average Customer Deposits for 9M FY26 increased by 25% on YoY basis

CASA Deposits growth strong at 33% YoY

Dec-25



Average CASA Deposits for 9M FY26 increased by 32% on YoY basis (Average CA 33% YoY; Average SA 31% YoY)

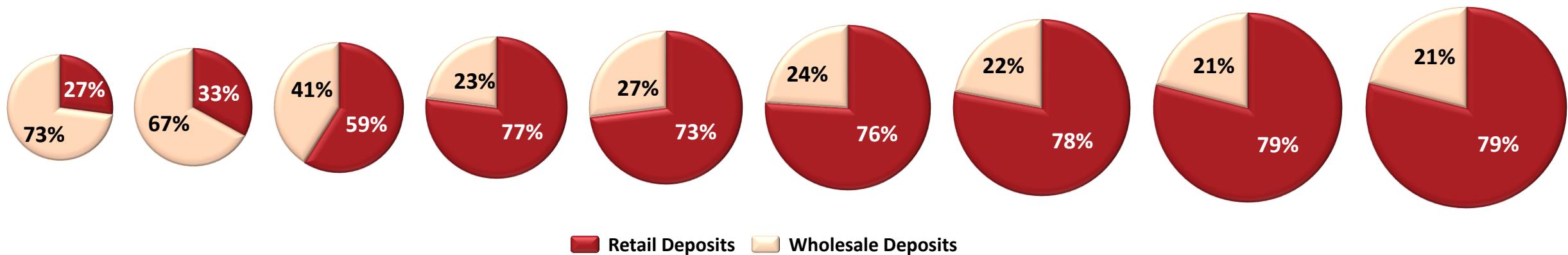
Bank has diversified its liabilities base with 79% Customer Deposits in Retail

Dec-25

- It is a strategic priority of the Bank to grow retail deposits. Retail Deposit customers are used to transactions, id, passwords, RMs, branch services, Auto Debits, Standing Instruction, EMI debits, MF investing and hence is more stable than bulk deposits.
- Retail deposits have increased from 27% of deposits at merger (Dec-18) to 79% currently which has significantly stabilized the deposits side.**
- Supported by customer experience, contemporary technology platform and strong brand.

Customer Deposits (Rs. Crore)

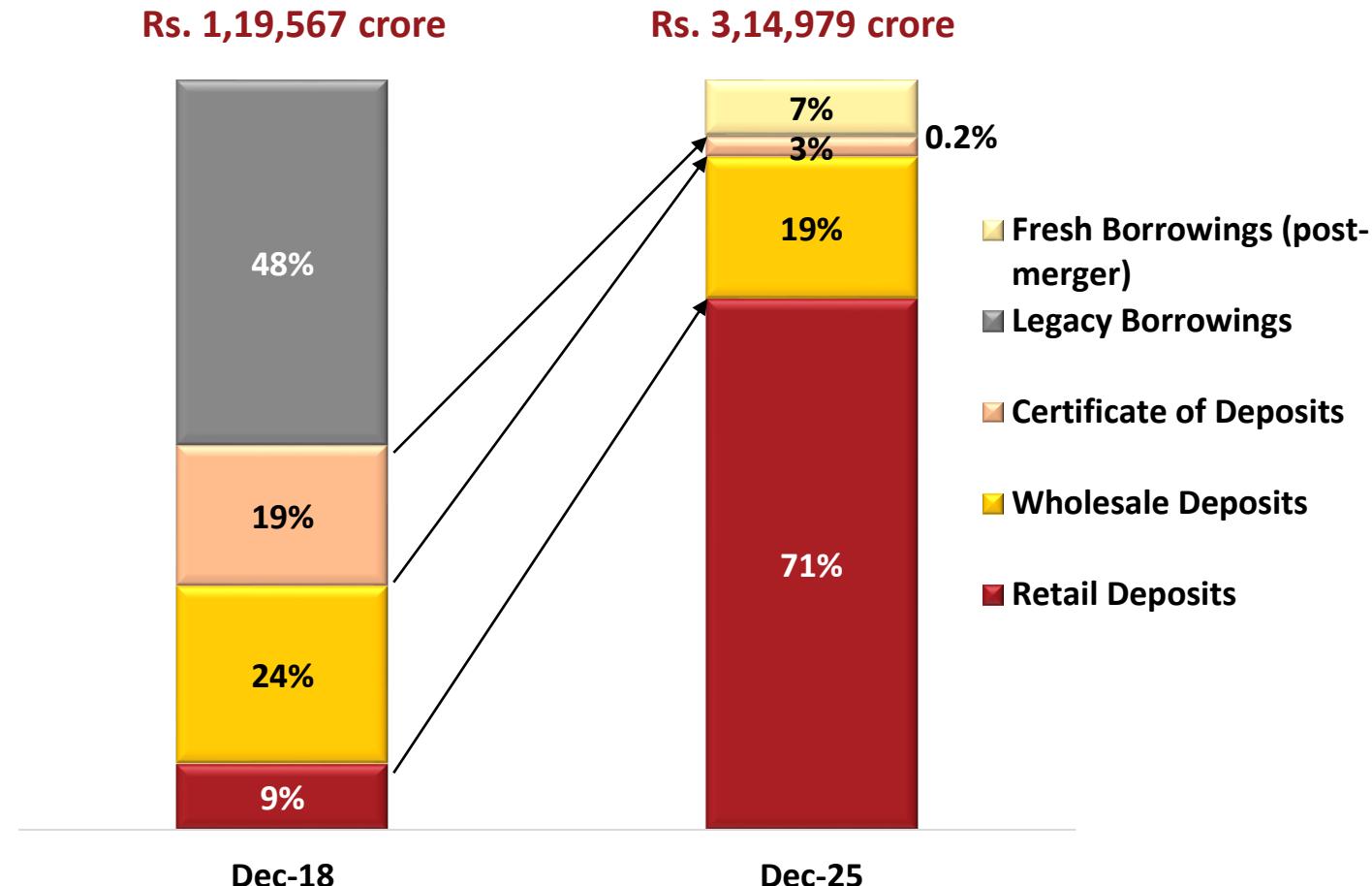
Dec 18	Mar-19	Mar-20	Mar-21	Mar-22	Mar-23	Mar-24	Mar-25	Dec-25
38,455	40,504	57,719	82,725	93,214	1,36,812	1,93,753	2,42,543	2,82,662



■ Retail Deposits ■ Wholesale Deposits

Transformation of liabilities towards retail deposits

Composition of Total Deposits & Borrowings*

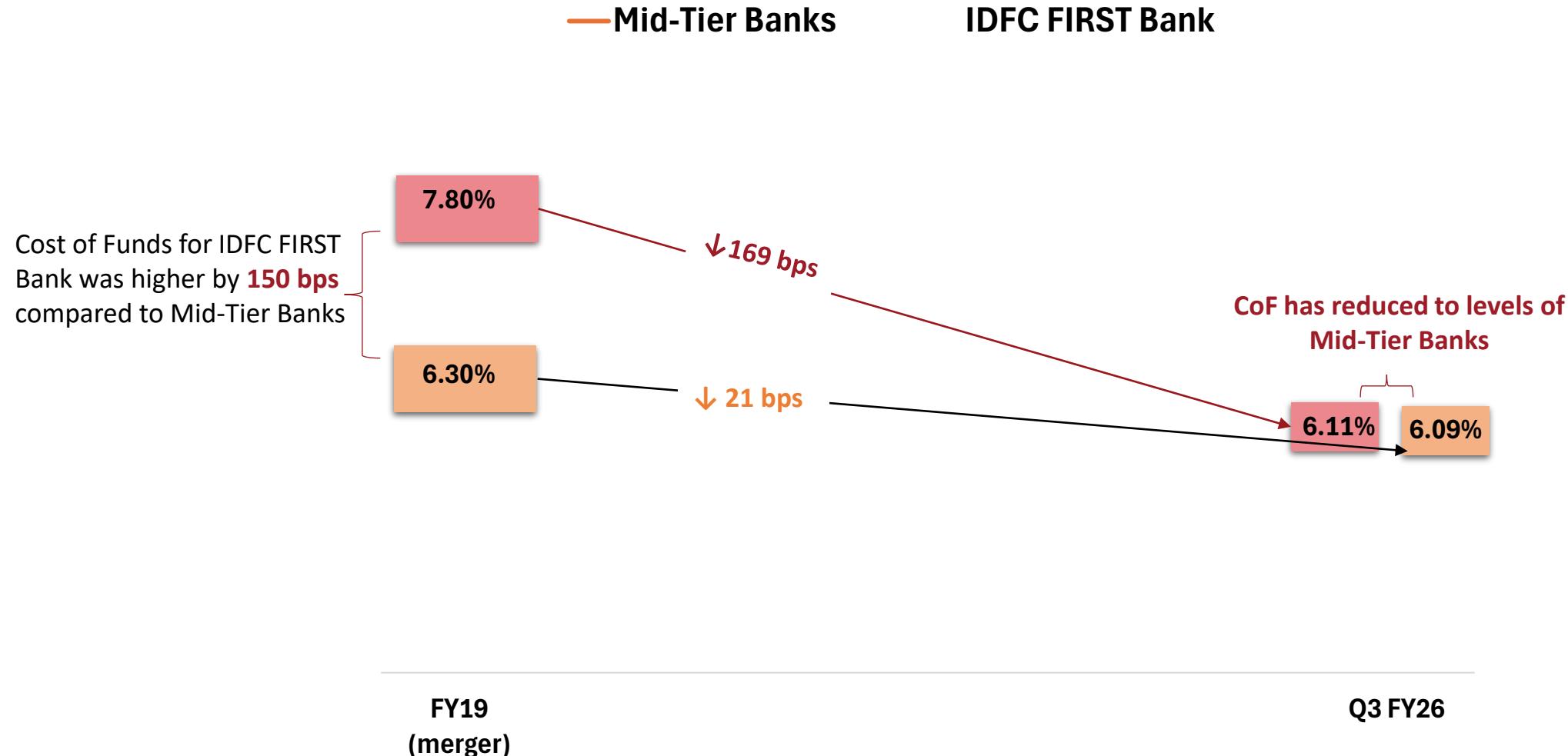


- Retail Deposits as % of Total Deposits & Borrowings increased from **9%** at merger to **71%** currently
- Borrowings reduced from **48%** at merger to below **8%**
- Certificate of Deposits reduced from **19%** at merger to below **3%**

*Borrowings excludes Money market borrowings

Cost of Funds now levelled up with Mid-Tier Banks

The Bank has reduced cost of funds by 169 bps and reached mid-tier peer bank levels

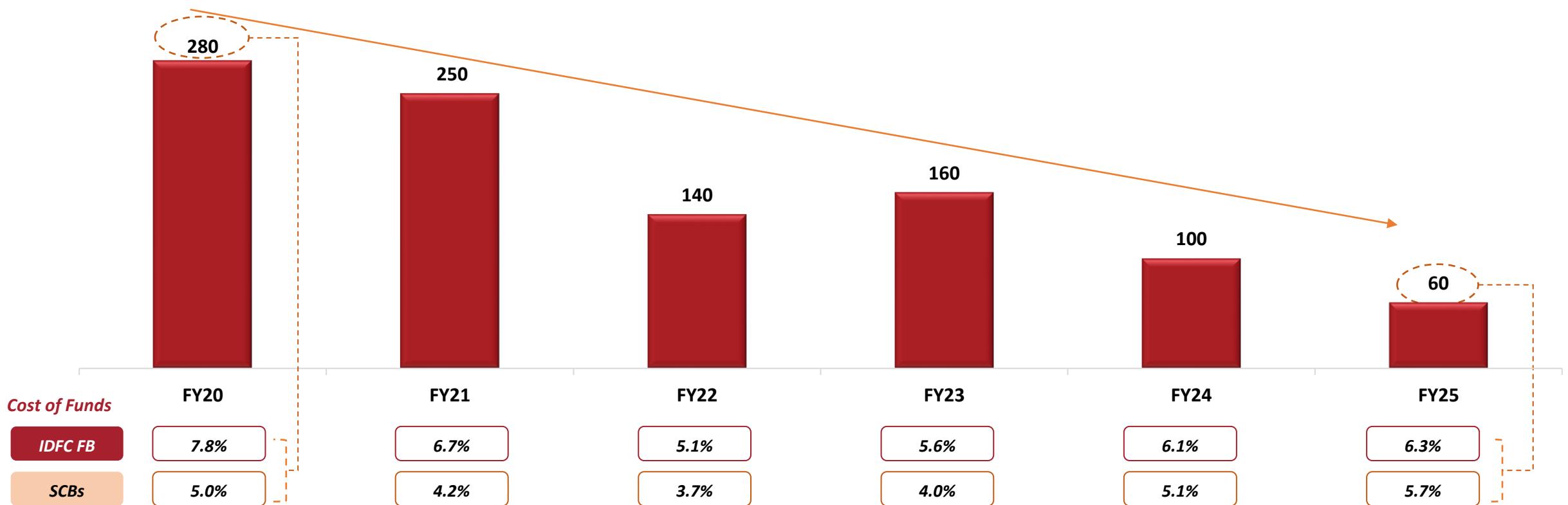


For FY19, IDFC Bank's numbers are of Q4 FY19 i.e., first full quarter post-merger
 For respective banks, reported CoF have been considered, based on their published data

Bank reduced Cost of Funds by 169 bps from 7.8% (at merger) to 6.11% (Q3 FY 26)

Dec-25

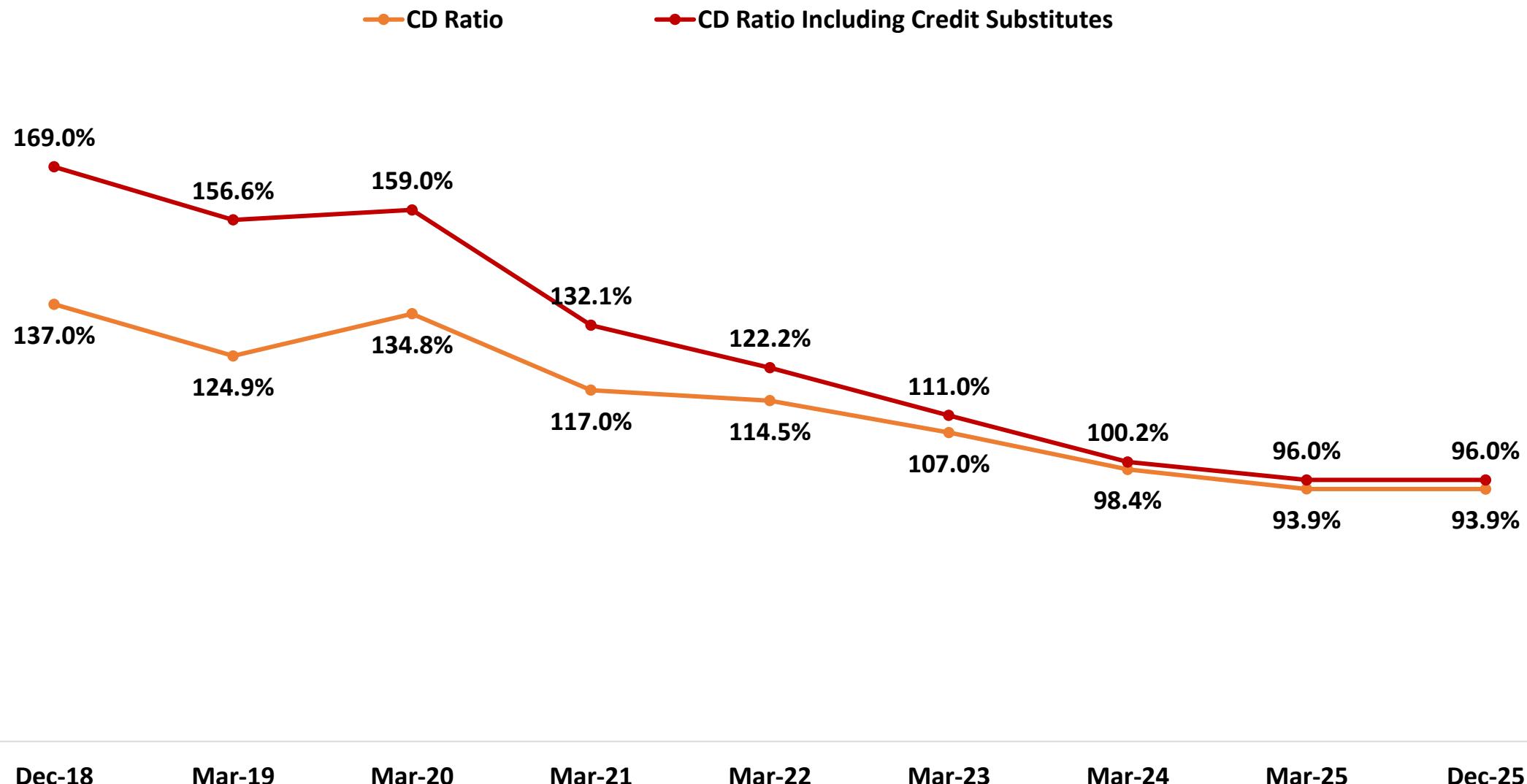
- COF reduced due to increase in CASA ratio from **8.7%** at merger to **51.6%**.
- On QoQ basis, the cost of funds reduced by **12 bps** to **6.11%** (calculated on daily average balance).
- Cost of Deposits of the Bank was at **6.07%** for Q3 FY26 as compared to **6.22%** in Q2 FY26 (calculated on daily average balance).
- At time of merger Bank paid **280 bps** over scheduled commercial banks. Over time, the Bank has reduced its Cost of Funds and now pays only **60 bps** over average of Scheduled Commercial Banks.



Cost of Funds figures below the graph are calculated as Interest Expenses divided by average of deposits and borrowings (opening and closing); Source: RBI Data

Credit Deposit Ratio reduced from 137% at merger to 93.9%

Dec-25



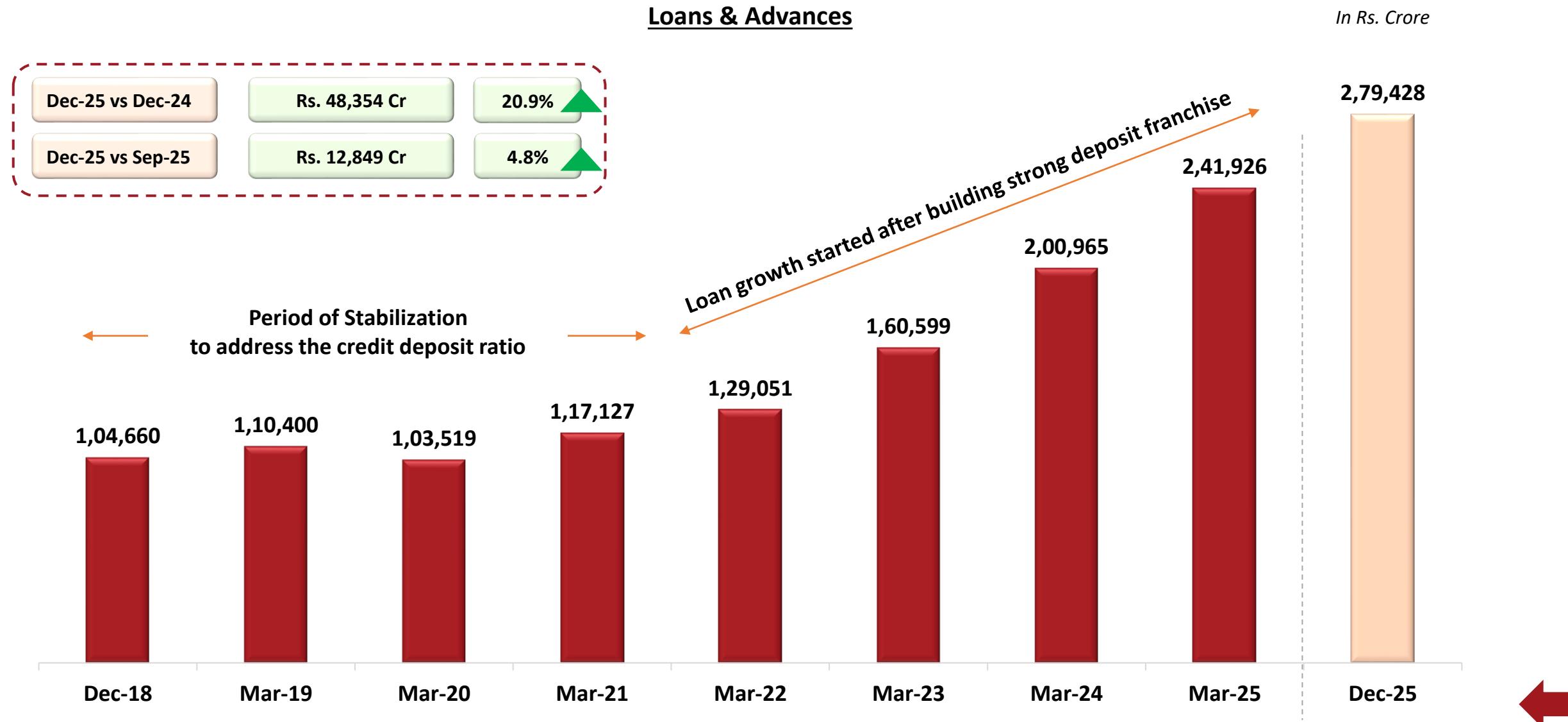
Deposits & Borrowings Details

Dec-25

Particulars (In Rs. Crore)	Dec-18 (Merger)	Dec-24	Sep-25	Dec-25	YoY Growth
Legacy Long Term & Infrastructure Bonds	26,819	6,068	578	346	-94.3%
Refinance & Other Borrowings	30,834	26,326	18,707	18,999	-27.8%
Tier II Bonds	-	4,500	4,500	4,500	0.0%
Total Borrowings	57,652	36,894	23,784	23,845	-35.4%
CASA Deposits	5,274	1,13,078	1,38,583	1,50,350	33.0%
Term Deposits	33,181	1,14,237	1,30,512	1,32,312	15.8%
Total Customer Deposits	38,455	2,27,316	2,69,094	2,82,662	24.3%
Certificate of Deposits	22,312	9,562	7,677	8,471	-11.4%
Borrowings & Deposits (Excluding money market borrowings)	1,18,420	2,73,772	3,00,555	3,14,979	15.1%
Money Market Borrowings	10,962	9,496	16,997	14,133	48.8%
Total Borrowings & Deposits	1,29,381	2,83,268	3,17,552	3,29,112	16.2%
CASA Ratio (%)	8.7%	47.7%	50.1%	51.6%	391 bps
Average CASA Ratio % (On daily average balance for the quarter)	-	46.9%	48.6%	50.0%	309 bps

Loans and Advances grew @ 21%

Dec-25

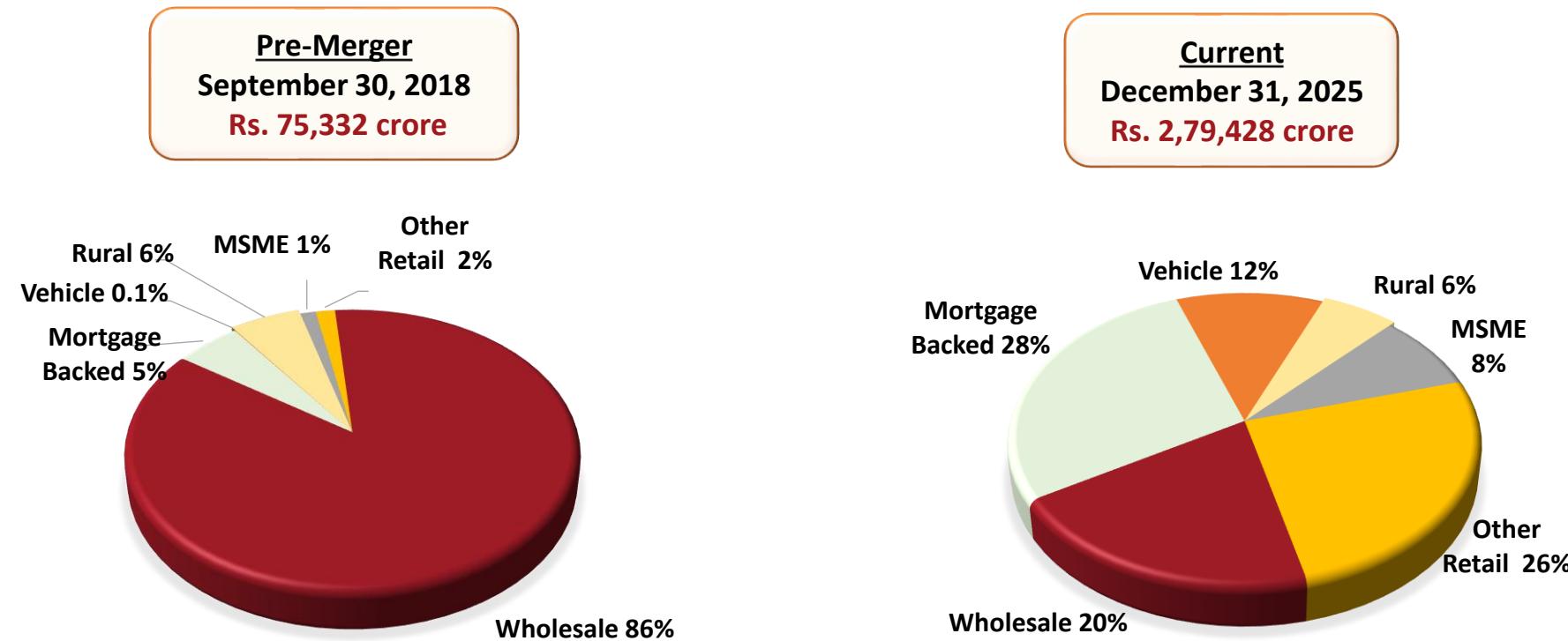


Loans and Advances include credit substitutes

Diversified Loan Book

Dec-25

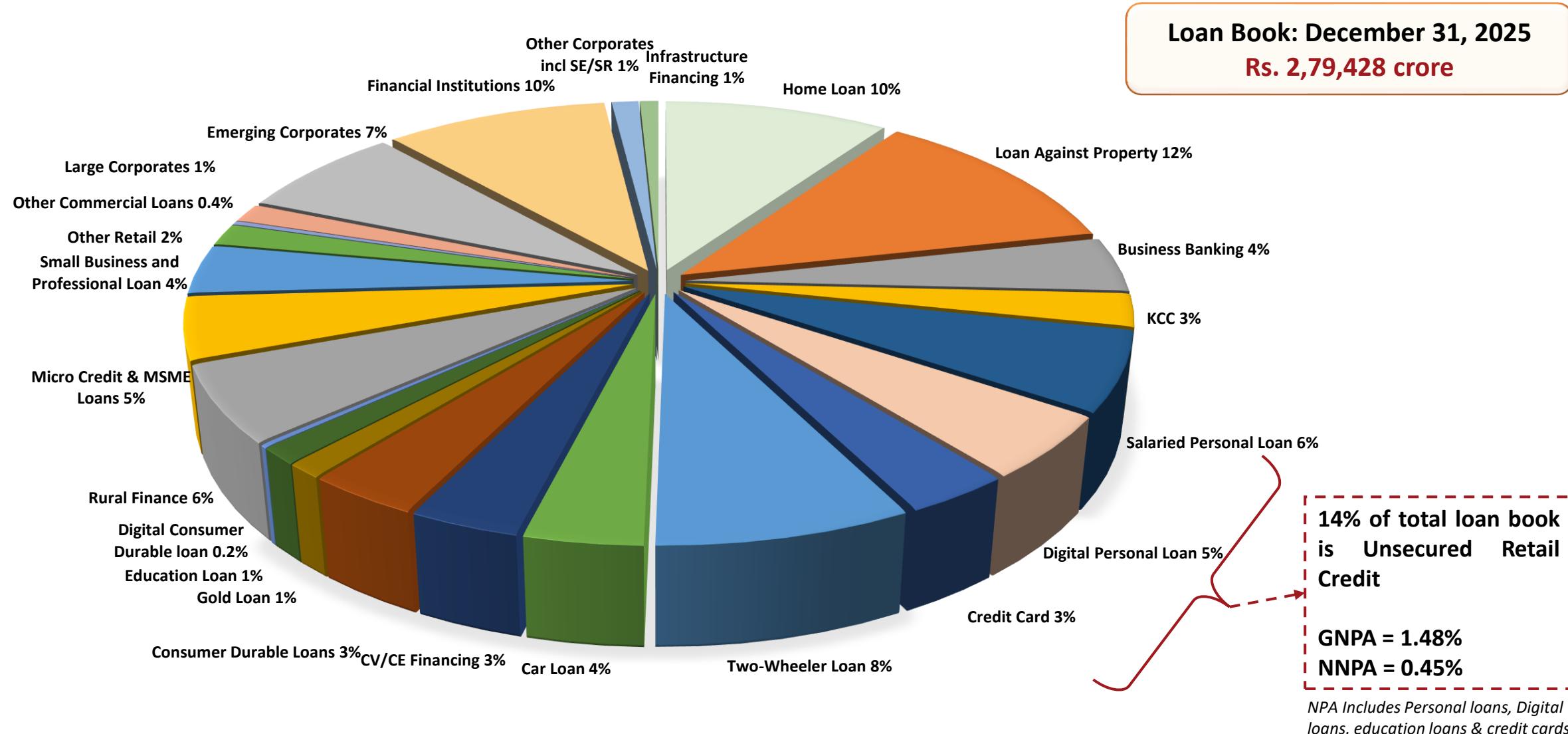
The Bank has transformed the loan book from a primarily wholesale credit book to a well diversified portfolio of retail, Rural, MSME and Corporate Banking



- Wholesale book reduced from **86%** to **20%**
- Retail, rural and MSME book increased from **14%** to **80%**
- Mortgage-backed loans increased from **5%** to **28%**

The Bank has diversified its loan book across more than 25 business lines

Dec-25

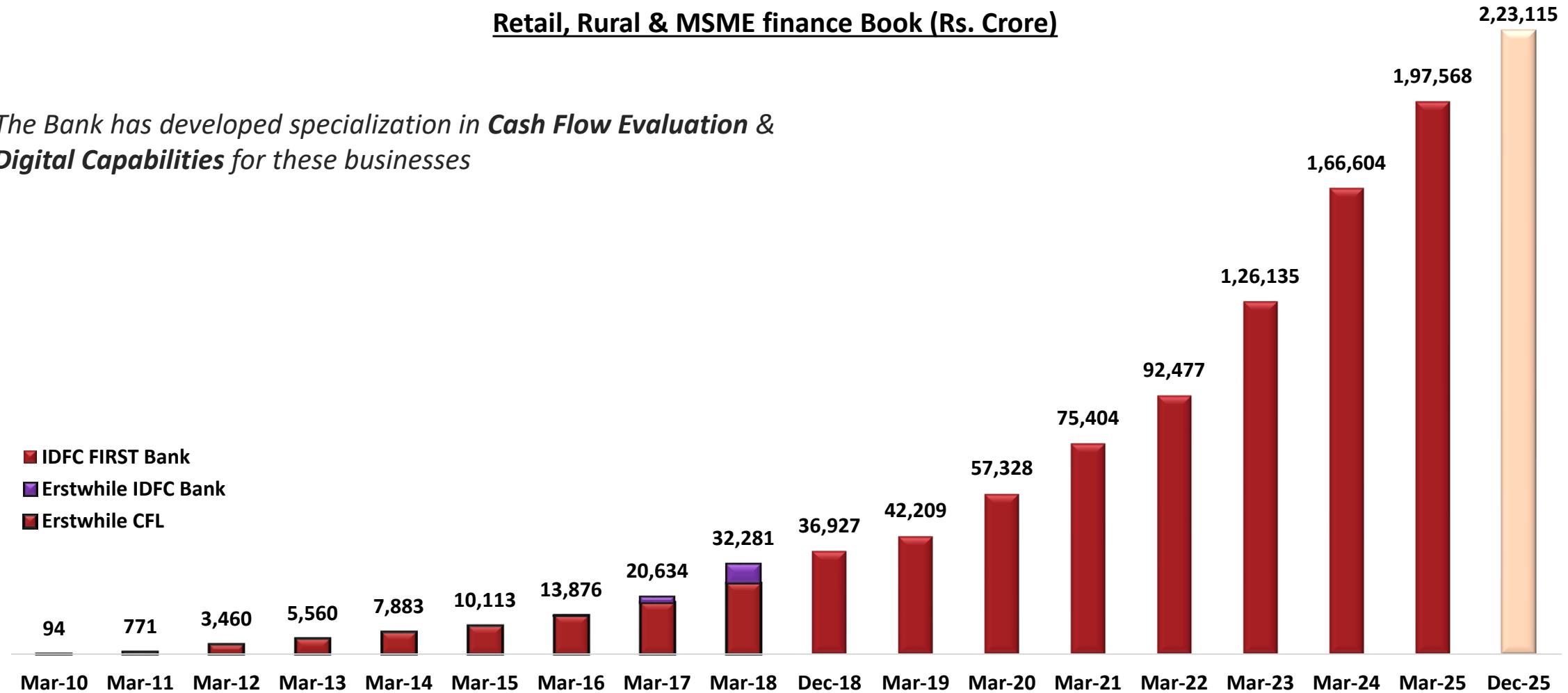


Bank has developed specialization in Retail, Rural and MSME; grown consistently for 15 years

Dec-25

Retail, Rural & MSME finance Book (Rs. Crore)

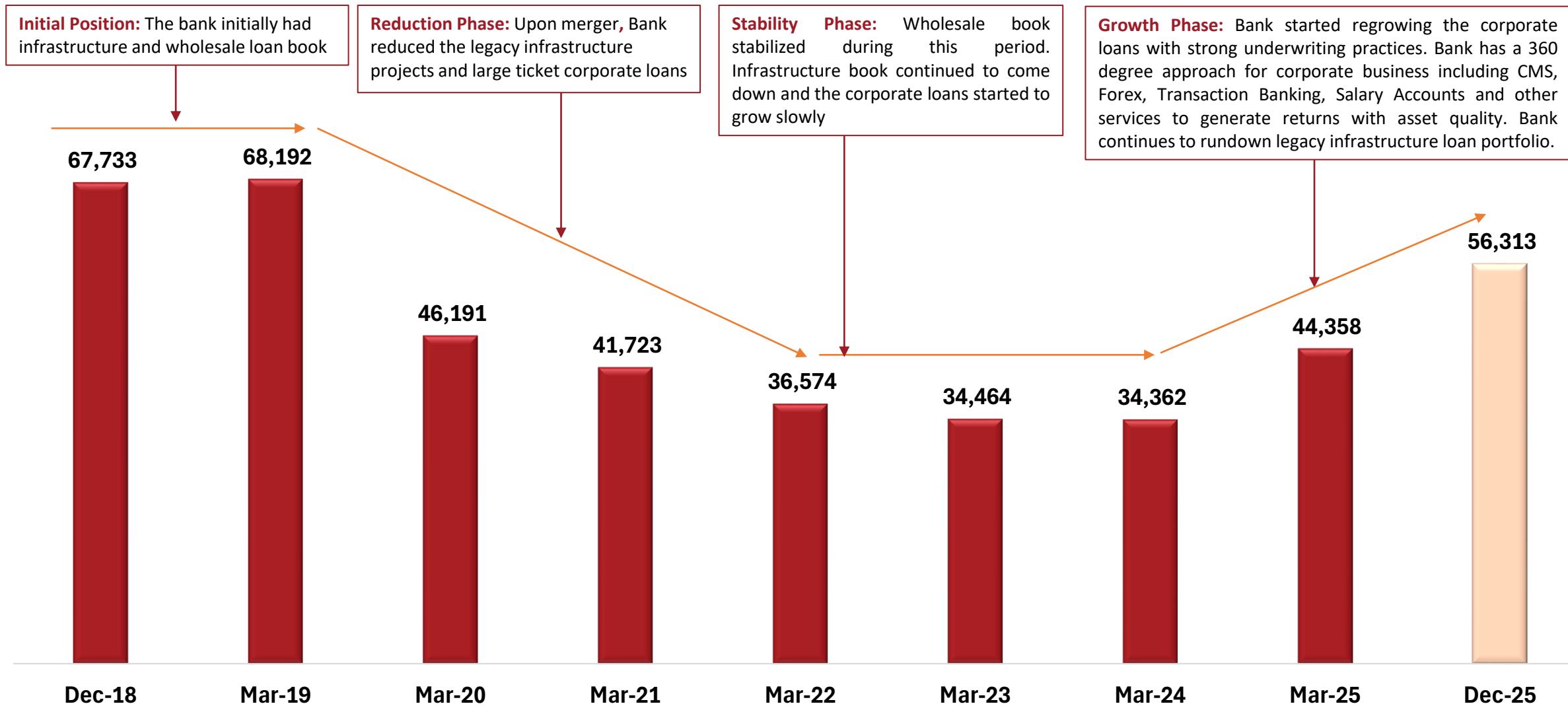
*The Bank has developed specialization in **Cash Flow Evaluation & Digital Capabilities** for these businesses*



Wholesale Loan Book growth trend since inception; YoY growth of 34%

Dec-25

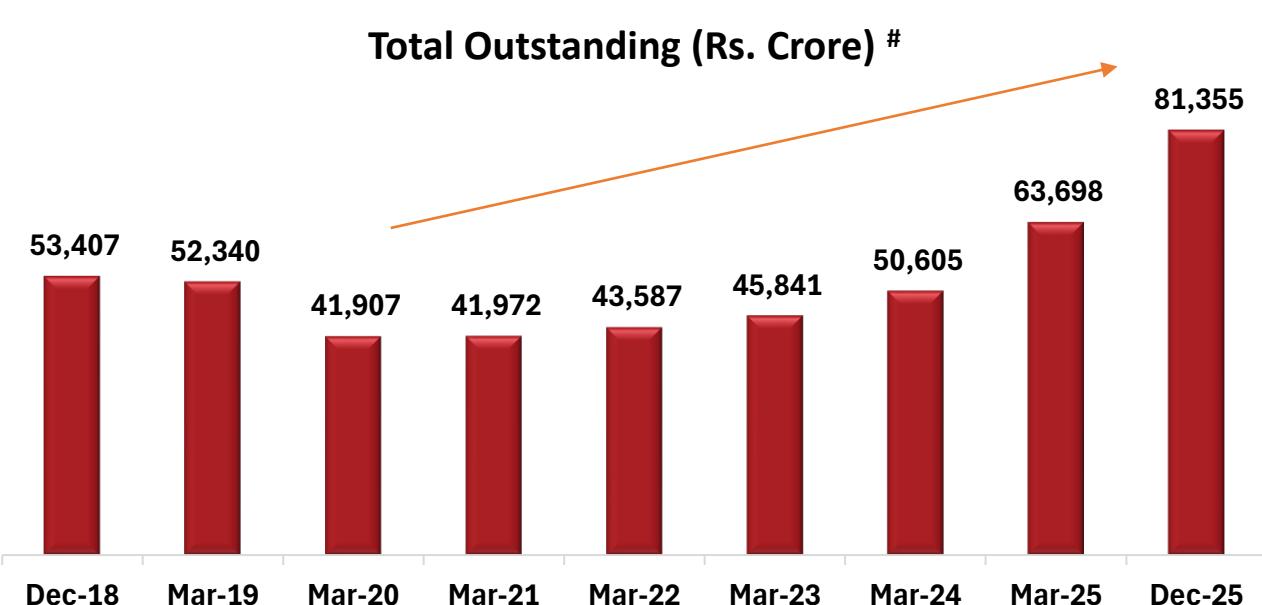
Wholesale Loan Book (Rs crore)



Corporate loans includes PSL Buyouts, Security Receipts and Loan converted to equity

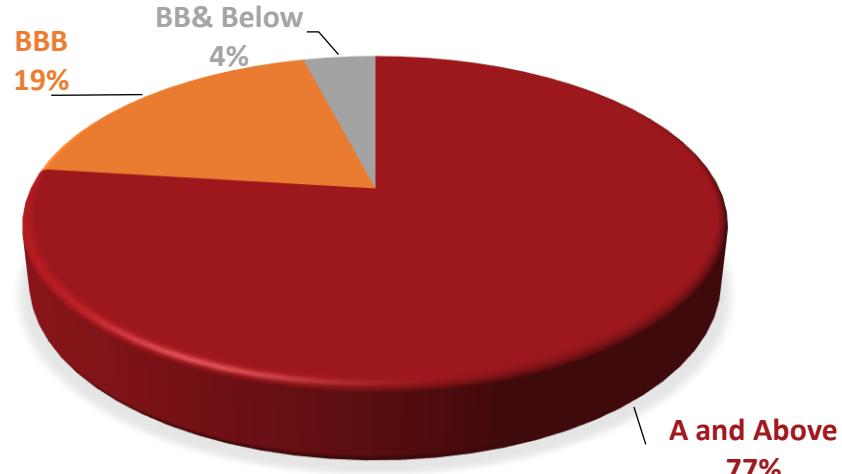
Corporate loan (Funded + Non-Funded) and Rating Profile

Dec-25



Excludes Infrastructure, PTC, Equity investments & Security receipts

Rating wise distribution ^



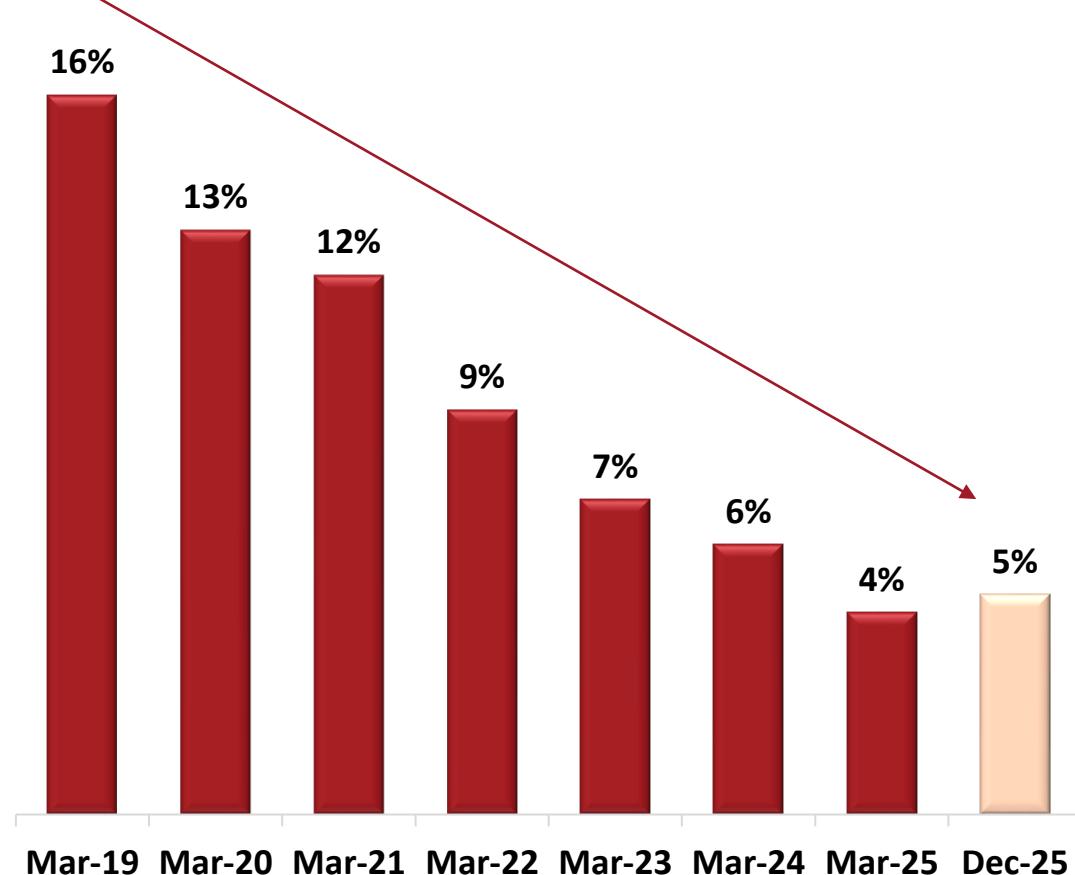
[^] Based on internal rating; BB & Below includes unrated exposure

- The Corporate Book (FB + NFB) grew by Rs. 20,761 crore in the last 12 months
- The Bank added 457 new borrowers in last 12 months, which also contributed to growth
- New business sourced spread across various sectors viz. Metals, Transport Equipment, Services, NBFCs, EPCs, Food Processing, Wholesale Trading, Chemicals, etc.

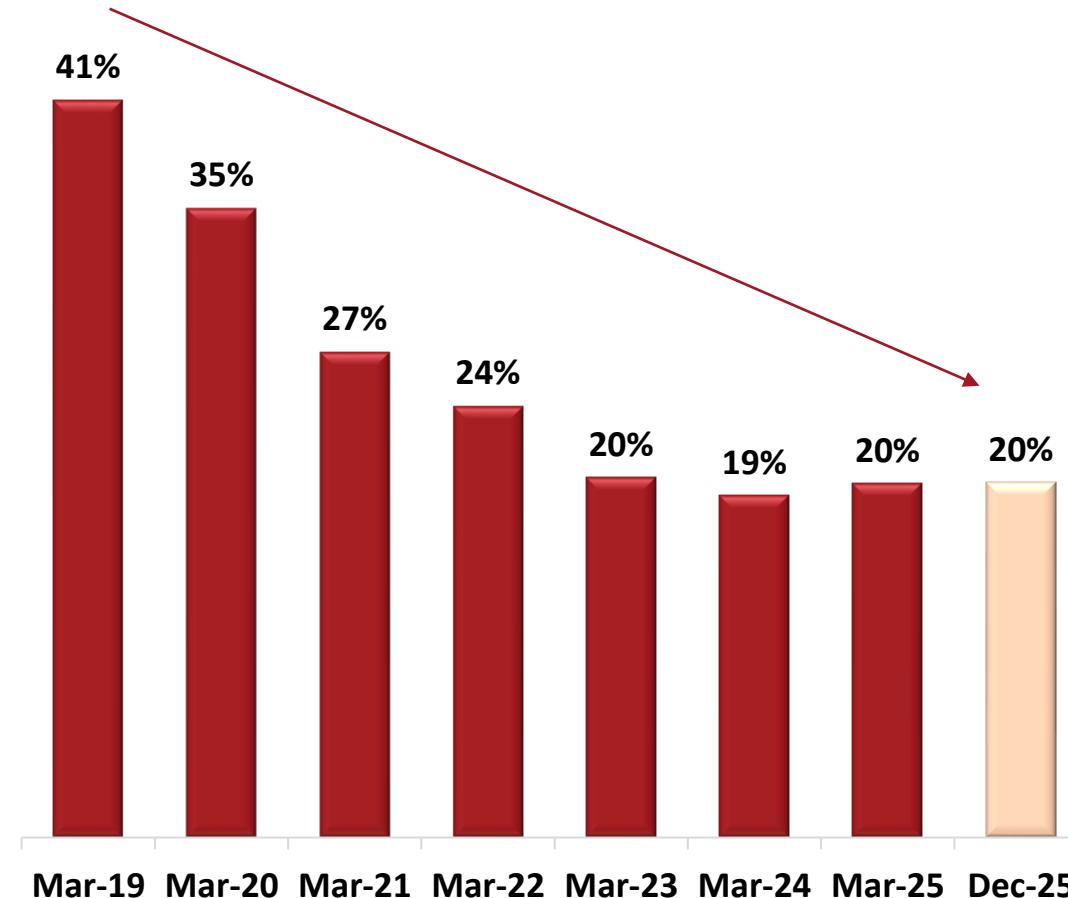
Bank reduced concentration risk in Wholesale lending

Dec-25

Also, the exposure to top 20 single borrowers reduced from 16% in Mar-19 to 5% in Dec-25



Further, the exposure to top 5 industries also reduced from 41% Mar-19 to 20% in Dec-25 which has further strengthened the balance sheet.



YoY Loan Growth driven by Mortgage, Vehicle, Consumer, MSME & Wholesale Loans

Dec-25

Gross Loans & Advances (In Rs. Crore)	Dec-24	Sep-25	Dec-25	QoQ (%)	YoY (%)	
Retail Finance	1,34,949	1,56,253	1,64,122	5.0%	21.6%	
- Mortgage Loans	52,076	59,068	60,161	1.9%	15.5%	▲ 8,085
- Vehicle Loans	25,209	30,246	32,010	5.8%	27.0%	▲ 6,801
- Consumer Loans	44,322	48,159	51,414	6.8%	16.0%	▲ 7,092
- Education Loan	2,994	3,565	3,575	0.3%	19.4%	
- Credit Card	6,918	8,638	9,126	5.7%	31.9%	
- Gold Loan	1,896	2,668	3,146	17.9%	66.0%	
- Others	1,534	3,909	4,689	19.9%	205.7%	
Rural Finance*	25,234	23,542	23,521	-0.1%	-6.8%	
- Of which Micro-finance Loans	10,997	7,306	6,657	-8.9%	-39.5%	
Business Finance	70,891	86,784	91,785	5.8%	29.5%	▲ 20,894
- Wholesale Loans ^	41,935	52,673	56,313	6.9%	34.3%	
- Business Banking (Working Capital)*	9,049	10,934	11,856	8.4%	31.0%	
- CV/CE Financing*	7,266	8,621	9,432	9.4%	29.8%	
- Others	12,642	14,556	14,183	-2.6%	12.2%	
Total Gross Loans & Advances	2,31,074	2,66,579	2,79,428	4.8%	20.9%	▲ 48,354

- Mortgage Loans includes Loan Against Property and Home Loans
- Education loan, Credit Cards and Gold loan are launched in last 3-4 years which are at a scale-up stage with low base
- Consumer loans include Salaried Personal Loans, Small Business & Professional Loans, Consumer Durable Loans, Digital Personal loans and digital consumer loans. Digital loans for all periods has been re-classified from Retail finance - others to Consumer loans during the quarter
- Wholesale Loans include PTC, Equity investments & Security receipts amounting to Rs. 2,685 crore and Infrastructure Book of Rs. 2,218 crore as on December 31, 2025
- The figures above are net of Inter-Bank Participant Certificate (IBPC) transactions & includes credit substitutes.

The fundamental underwriting principle of the Bank explained

Dec-25

- A.** The Bank specializes in **cash flow** assessment through bank statement, GST, bureau EMI etc.
- B.** In addition, Bank takes debit instruction for debiting EMI to customer bank account.
Combination of **A+B** put together practically works as an escrow.

In MFI business, we do not have debit instructions for EMI; Collections are done physically on due dates.

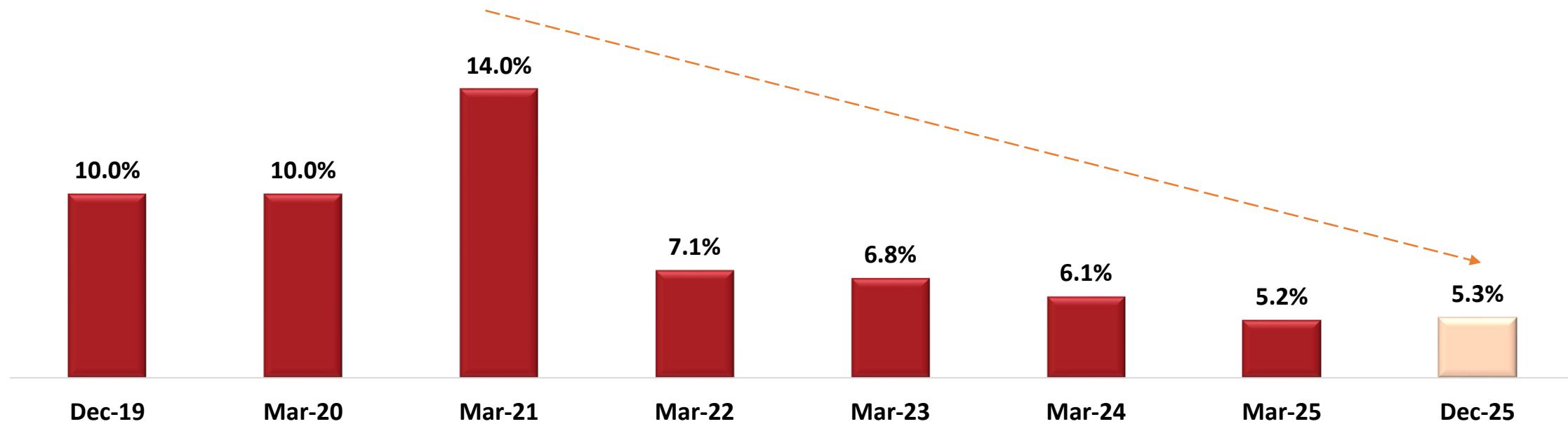


The bank follows a **stringent, 10-step underwriting process**, depending upon product to product, that meticulously evaluates potential borrowers by performing initial "no-go" criteria checks, comprehensive fraud detection, physical field verifications, financial ratio analysis, title deed verification, detailed cash flow analysis, personal discussions to confirm credentials and purpose of funds, and final assessments using credit scorecards and extensive credit bureau checks.



First EMI returns for insufficient funds stable

First EMI returns for insufficient funds has reduced by **47%** indicating quality of underwriting has improved consistently



- First EMI (FEMI) represents EMI cheque returns in the FIRST month after Booking. It is thus a direct indicator of the Quality of Booking.
- First EMI Bounce Rate for insufficient funds stood at 4.7% as of Dec-25.
- Percentage are on a 12-months trailing basis, as a sustainable performance indicator.

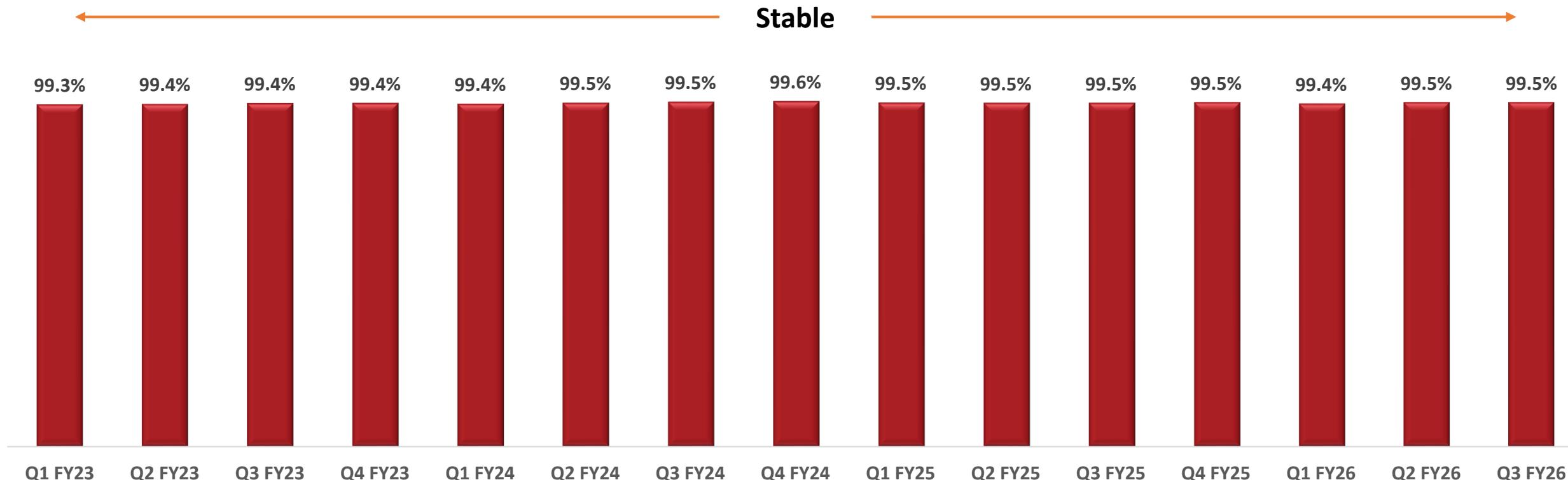
(EMI returns pertain to Month 1 EMI presentation for Month 0 Booking); the above figures are for Urban Retail Portfolio

The Bank collection efficiency stable at 99.5% (Excluding micro-finance)

Dec-25

Collection Efficiency % = (Pos of EMI Collected for the Month)/(Pos of EMI Due for the month) %

Collections % do not include any arrear or prepayment collections and hence represents true collections efficiency.



- Numbers above pertain to collection efficiency in current bucket in Retail portfolio (excluding rural financing) which is the majority of the Book.
- Except the microfinance portfolio, the collection efficiency is stable for the other rural products

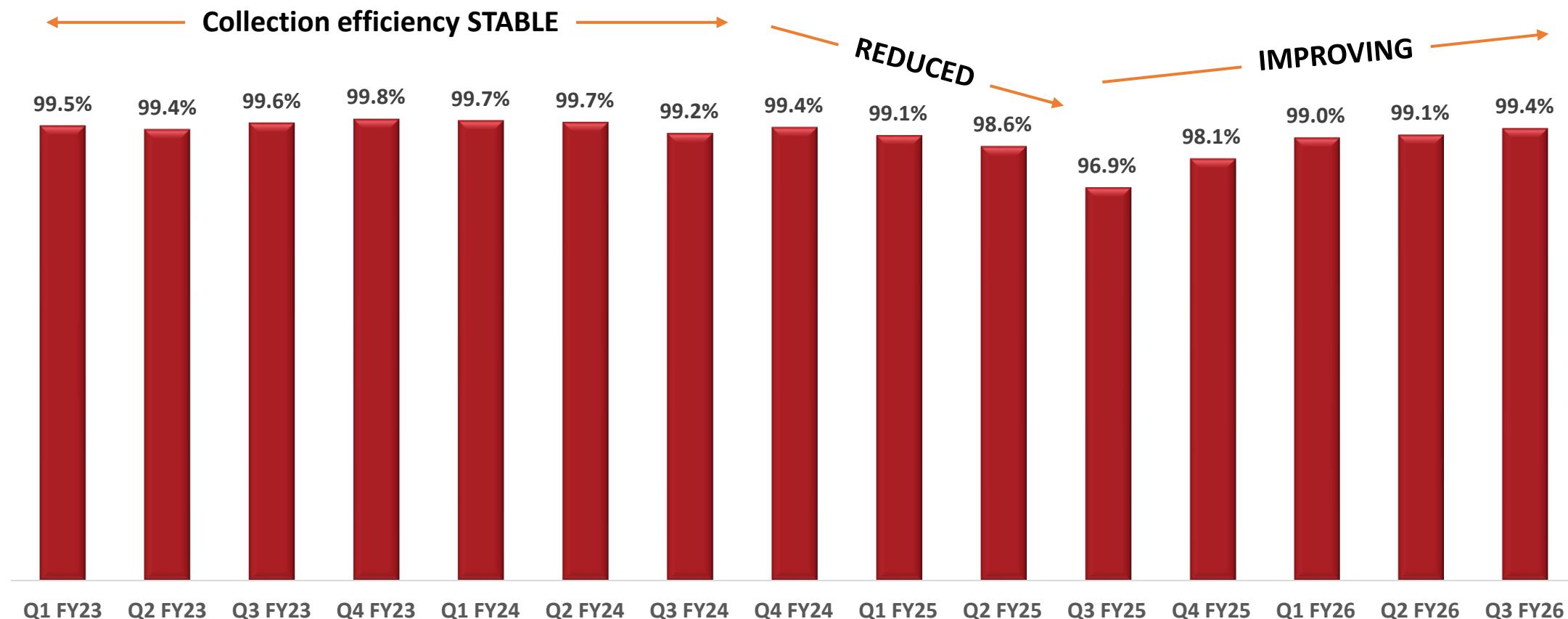
Note: The above figures are quarterly average of monthly collection efficiency.

Collection Efficiency in MFI business reaching close to Pre-crisis levels

Dec-25

Collection Efficiency % = (Pos of EMI Collected for the Month)/(Pos of EMI Due for the month) %

Collections % do not include any arrear or prepayment collections and hence represents true collections efficiency.



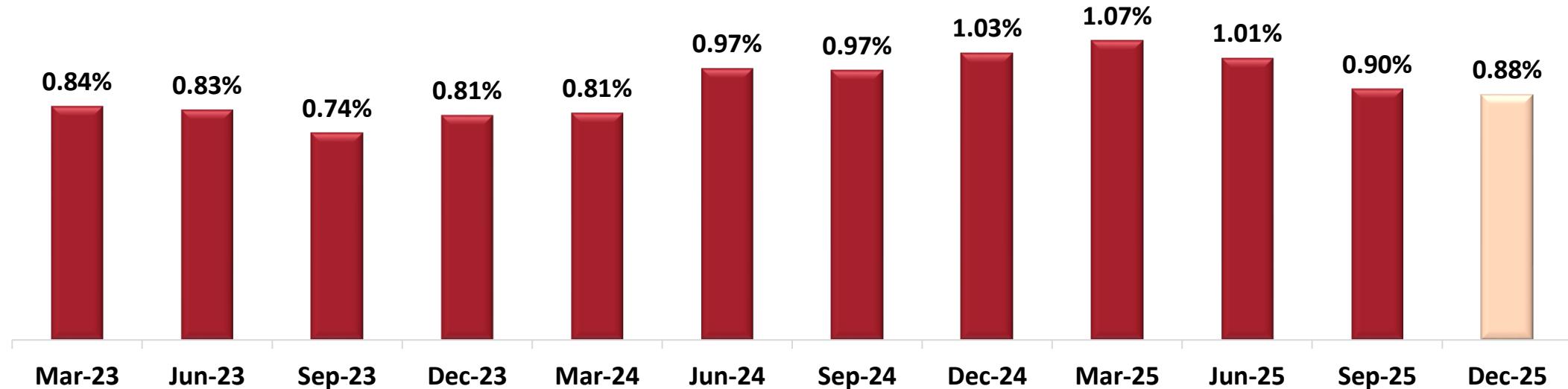
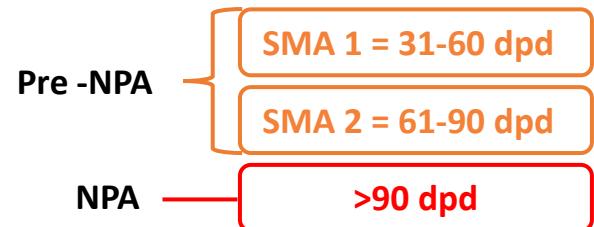
Note: The above figures are quarterly average of monthly collection efficiency for current bucket.

SMA-1 & SMA-2 for Retail, Rural and MSME book improved by 15 bps YoY

Dec-25

- SMA-1 & 2 for microfinance business reduced by **27 bps** from **1.76%** in Sep-25 to **1.49%** in Dec-25
- SMA-1 & 2 for overall Retail, Rural & MSME portfolio (excluding microfinance) reduced from **0.87%** in Sep-25 to **0.86%** in Dec-25
- SMA-1 & 2 for the Bank (excluding microfinance) reduced from **0.73%** in Sep-25 to **0.71%** in Dec-25

SMA-1 & SMA-2 portfolio as % of Retail, Rural & MSME Loan Book



Above numbers are Gross of IBPC

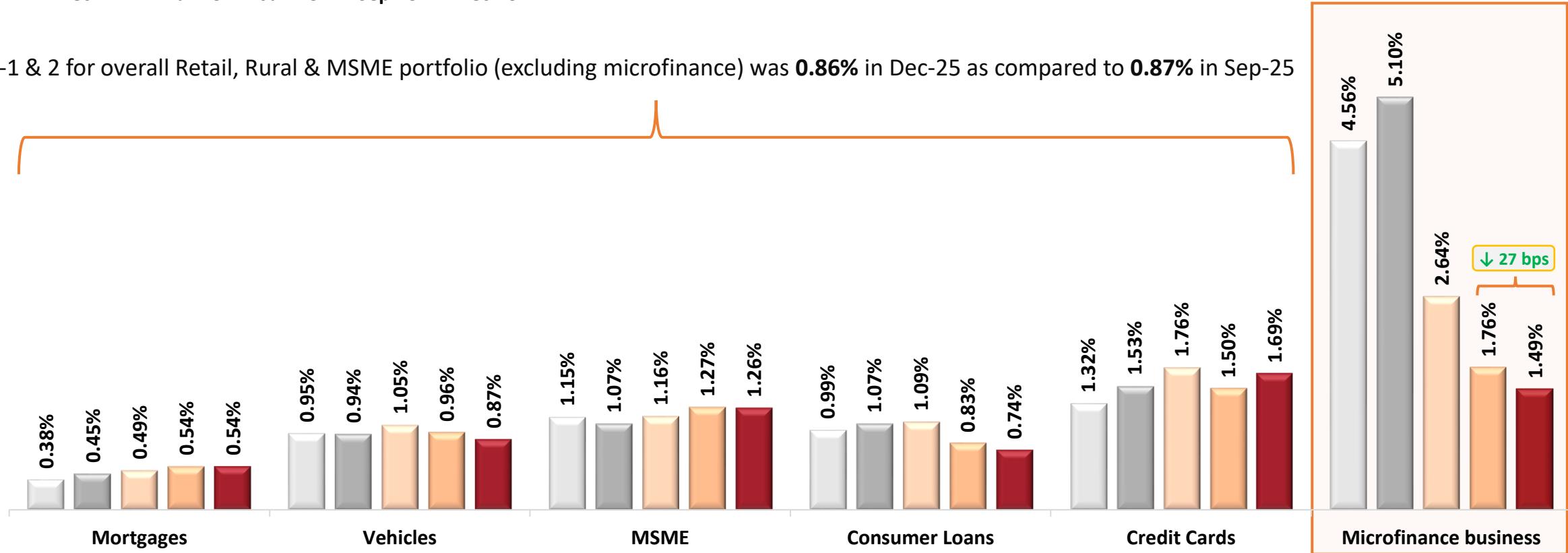
SMA position for all products stable, improvement in SMA of MFI Business

Dec-25

Product-wise SMA-1 & SMA-2 portfolio

Dec-24 Mar-25 Jun-25 Sep-25 Dec-25

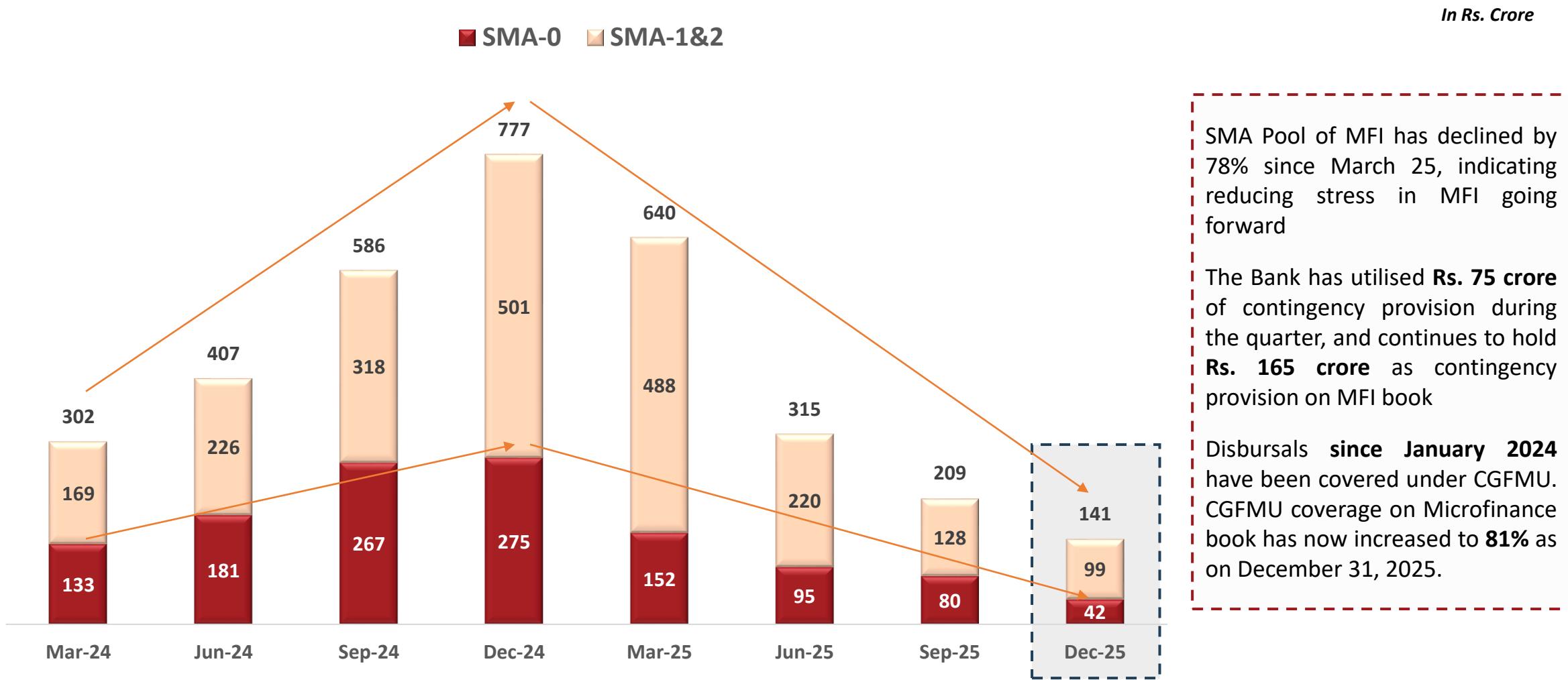
SMA-1 & 2 for overall Retail, Rural & MSME portfolio (excluding microfinance) was **0.86%** in Dec-25 as compared to **0.87%** in Sep-25



Above numbers are Gross of IBPC | Consumer loans include consumer durables, personal loans, digital loans and education loans | HL and LAP constitute Mortgages Loans

SMA pool has declined by 32% in Q3 FY26 which indicates improving portfolio health of microfinance business

Dec-25



Microfinance Loan disbursements for Q3-FY26 were at **Rs. 1,174 crore** as compared to **Rs. 953 crore** in Q3-FY25 and **Rs. 956 crore** in Q2-FY26.

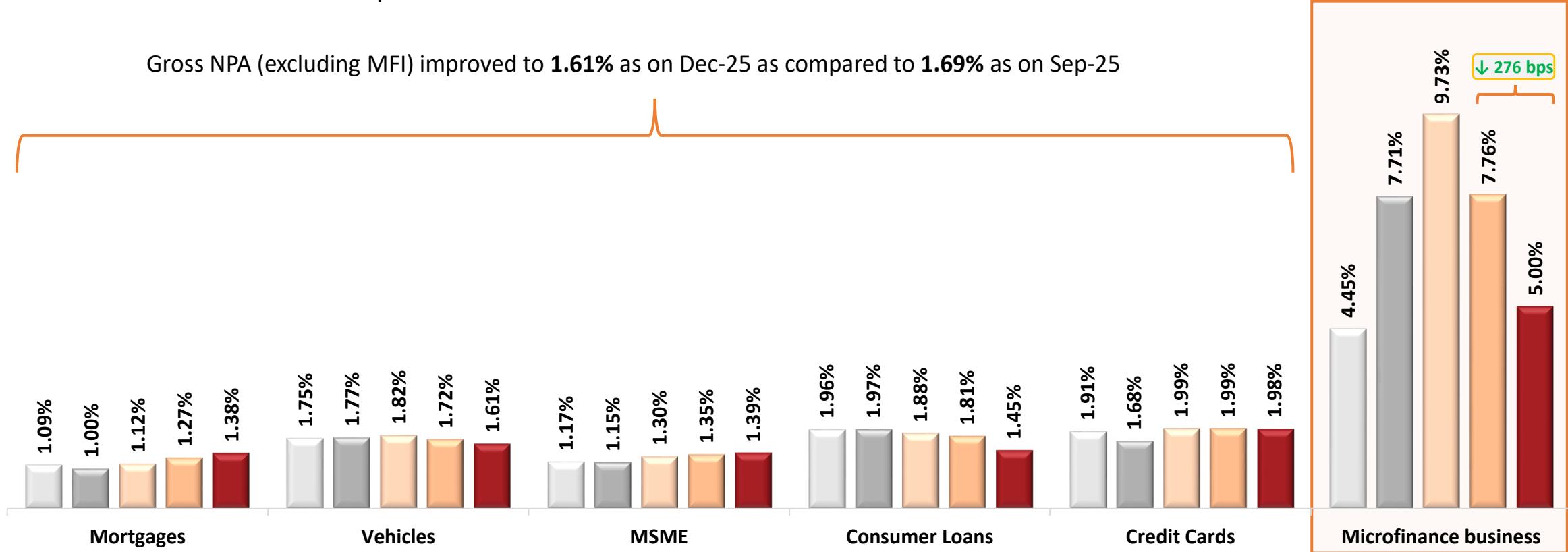
Gross NPA

Dec-25

Product-wise Gross NPA portfolio

Dec-24 Mar-25 Jun-25 Sep-25 Dec-25

Gross NPA (excluding MFI) improved to **1.61%** as on Dec-25 as compared to **1.69%** as on Sep-25



Above numbers are Gross of IBPC | Consumer loans include consumer durables, personal loans, digital loans and education loans | HL and LAP constitute Mortgages Loans

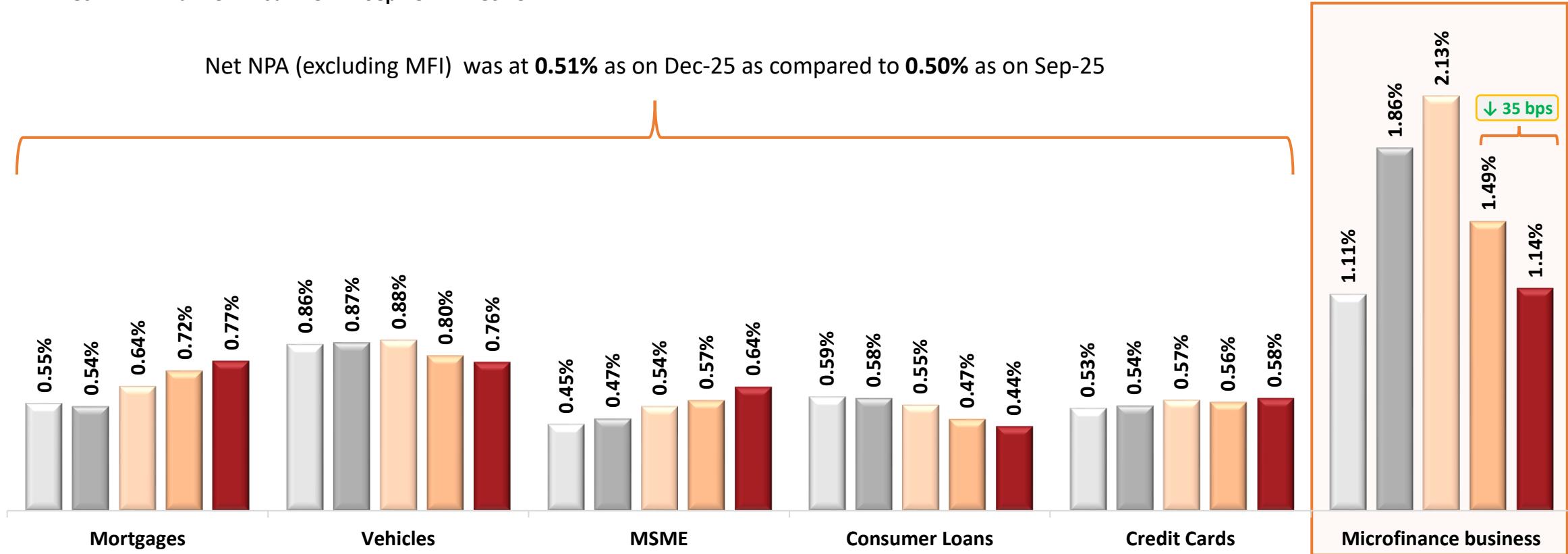
Net NPA

Dec-25

Product-wise Net NPA portfolio

■ Dec-24 ■ Mar-25 ■ Jun-25 ■ Sep-25 ■ Dec-25

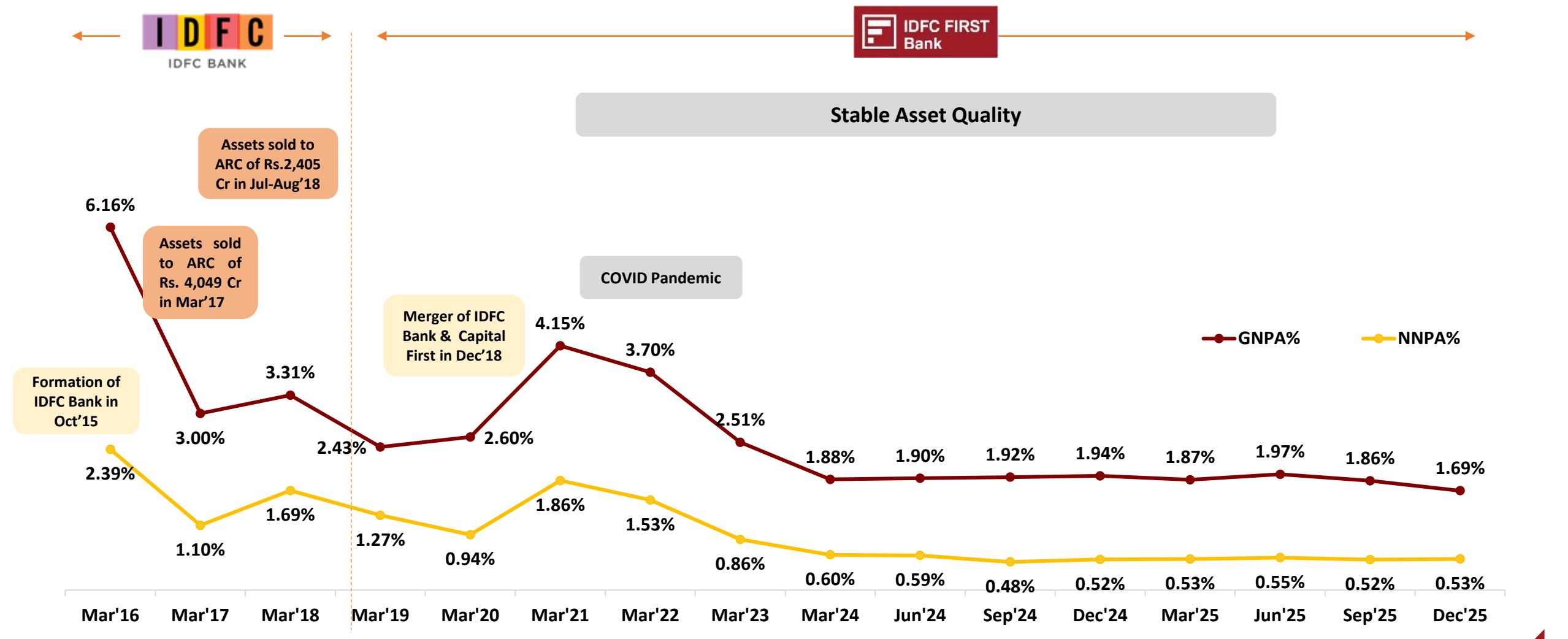
Net NPA (excluding MFI) was at 0.51% as on Dec-25 as compared to 0.50% as on Sep-25



Above numbers are Gross of IBPC | Consumer loans include consumer durables, personal loans, digital loans and education loans | HL and LAP constitute Mortgages Loans

Overall Bank level asset quality trend (2016-2025)

Dec-25



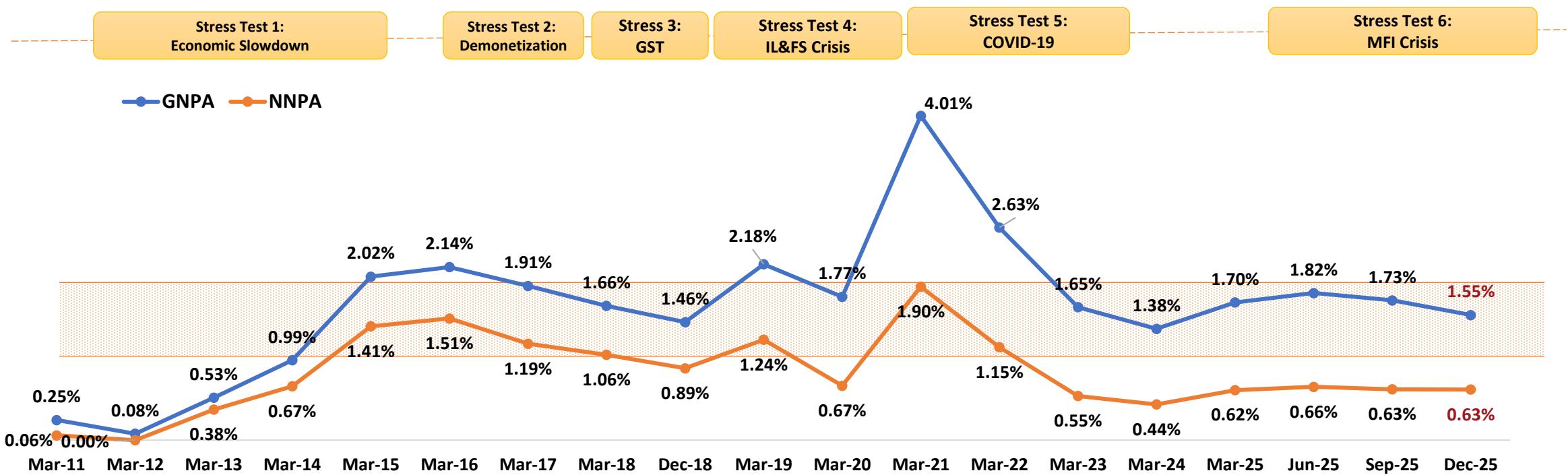
Retail asset quality trend

Dec-25

Credit Costs ~2% of loan book through cycle.

Retail, Rural & MSME finance Book has been tested through **6 Stress tests** during the last 15 years but the Asset Quality remained strong

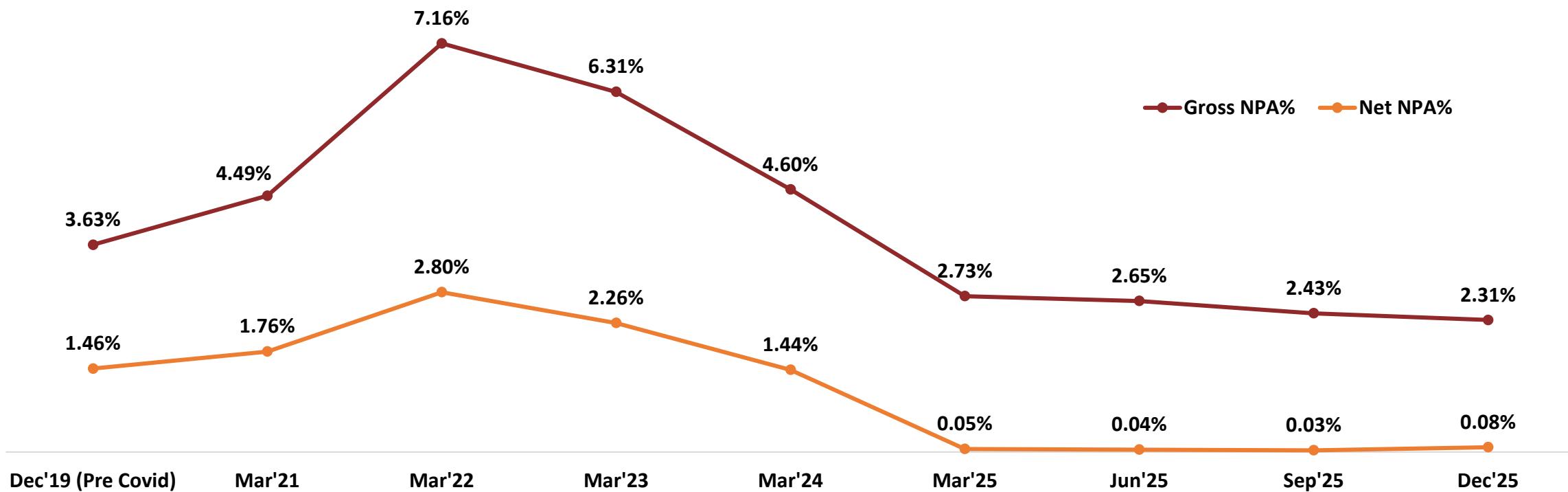
Retail, Rural & MSME finance -NPA ratio



Wholesale Business Asset Quality is stable

Dec-25

Wholesale Banking



NPA Movement

Dec-25

Description (Rs. Crore)	Q2 FY26	Q3 FY26
Opening NPAs	4,867	4,841
ADD: Gross additions	2,260	2,092
LESS: Recoveries and Upgrades	(522)	(518)
Net Addition to NPA	1,739	1,574
LESS: Write-offs	(1,765)	(1,801)
Closing NPA	4,841	4,614
Gross NPA (%)	1.86%	1.69%
Net NPA (%)	0.52%	0.53%

- Gross slippages in MFI have reduced from Rs. 249 crore in Q2 FY26 to Rs. 153 crore in Q3 FY26
- Gross slippages (excluding microfinance book) for Q3 FY26 improved to 3.09% as compared to 3.39% for Q2 FY26
- Credit cost of the Bank reduced by 19 bps from 2.24% in Q2 FY26 to 2.05% in Q3-FY26
- Credit cost of the Bank (excluding MFI) stood at 1.99% in Q3-FY26



Balance Sheet

Dec-25

In Rs. Crore	Dec-24	Sep-25	Dec-25	YoY
Shareholders' Funds	37,801	46,490	47,048	24.5%
Deposits	2,36,878	2,76,771	2,91,133	22.9%
- CASA Deposits	1,13,078	1,38,583	1,50,350	33.0%
- Term Deposits	1,23,799	1,38,189	1,40,783	13.7%
Borrowings	46,390	40,781	37,979	-18.1%
Other liabilities and provisions	14,782	18,175	17,197	16.3%
Total Liabilities	3,35,851	3,82,218	3,93,357	17.1%
Cash and Balances with Banks and RBI	15,848	15,498	11,039	-30.3%
Net Retail and Wholesale Loans & Advances*	2,27,240	2,62,692	2,75,863	21.4%
Investments	76,897	86,189	89,394	16.3%
Fixed Assets	2,699	2,583	2,543	-5.8%
Other Assets	13,167	15,257	14,517	10.3%
Total Assets	3,35,851	3,82,218	3,93,357	17.1%

*includes credit investments (Non-Convertible Debentures, PTC, SRs and Loan Converted into Equity)

Quarterly Income Statement

Dec-25

In Rs. Crore	Q3 FY25	Q2 FY26	Q3 FY26	Growth (%) YoY	Growth (%) QoQ
Interest Income	9,343	9,937	10,417	11.5%	4.8%
Interest Expense	4,441	4,824	4,925	10.9%	2.1%
Net Interest Income	4,902	5,113	5,492	12.0%	7.4%
Fee & Other Income	1,757	1,836	2,029	15.5%	10.5%
Trading Gain	23	56	96	316.5%	73.4%
Operating Income	6,682	7,004	7,617	14.0%	8.8%
Operating Income (Ex. Trading gain)	6,659	6,948	7,521	12.9%	8.2%
Operating Expense	4,923	5,124	5,584	13.4%	9.0%
Pre-Provisioning Operating Profit (PPOP)	1,759	1,880	2,033	15.6%	8.2%
Operating Profit (Ex. Trading gain)	1,736	1,825	1,937	11.6%	6.2%
Provisions	1,338	1,452	1,398	4.5%	-3.7%
Profit Before Tax	421	428	635	50.8%	48.3%
Tax	82	76	133	62.4%	74.6%
Profit After Tax	339	352	503	48.1%	42.6%

- Net Interest Income grew 12.0% YoY in Q3 FY26 as compared to 6.8% YoY growth during Q2 FY26
- Fee and Other Income grew 15.5% YoY in Q3 FY26 as compared to 13.2% YoY growth during Q2 FY26
- Operating Expenses includes impact of Rs. 65 crore on account of revised definition of wages under New Labour Code, effective November 2025

* Excluding microfinance, Operating Income (ex. Trading gain) increased by 18% YoY

Nine-Month Income Statement

Dec-25

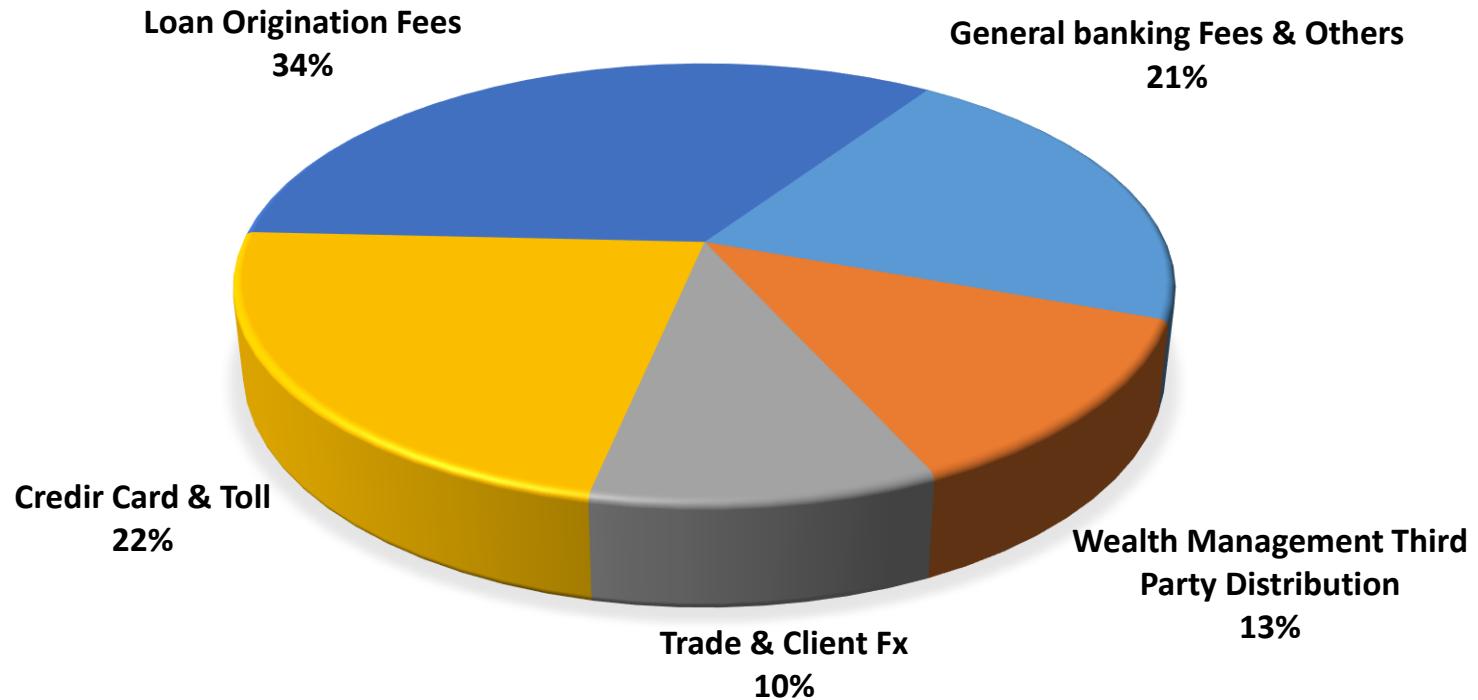
In Rs. Crore	9M FY25	9M FY26	Growth (%) YoY
Interest Income	27,089	29,996	10.7%
Interest Expense	12,704	14,458	13.8%
Net Interest Income	14,385	15,538	8.0%
Fee & Other Income	4,974	5,596	12.5%
Trading Gain	152	647	325.2%
Operating Income	19,511	21,781	11.6%
Operating Income (Excl Trading Gain)	19,359	21,134	9.2%
Operating Expense	13,908	15,629	12.4%
Pre-Provisioning Operating Profit (PPOP)	5,603	6,153	9.8%
Operating Profit (Ex. Trading gain)	5,451	5,505	1.0%
Provisions	4,064	4,509	11.0%
Profit Before Tax	1,539	1,644	6.8%
Tax	318	326	2.5%
Profit After Tax	1,221	1,317	7.9%

*Excluding microfinance, Operating Income (ex. Trading gain) increased by 15% YoY

Breakup of Fee & Other Income – 9M FY26

Dec-25

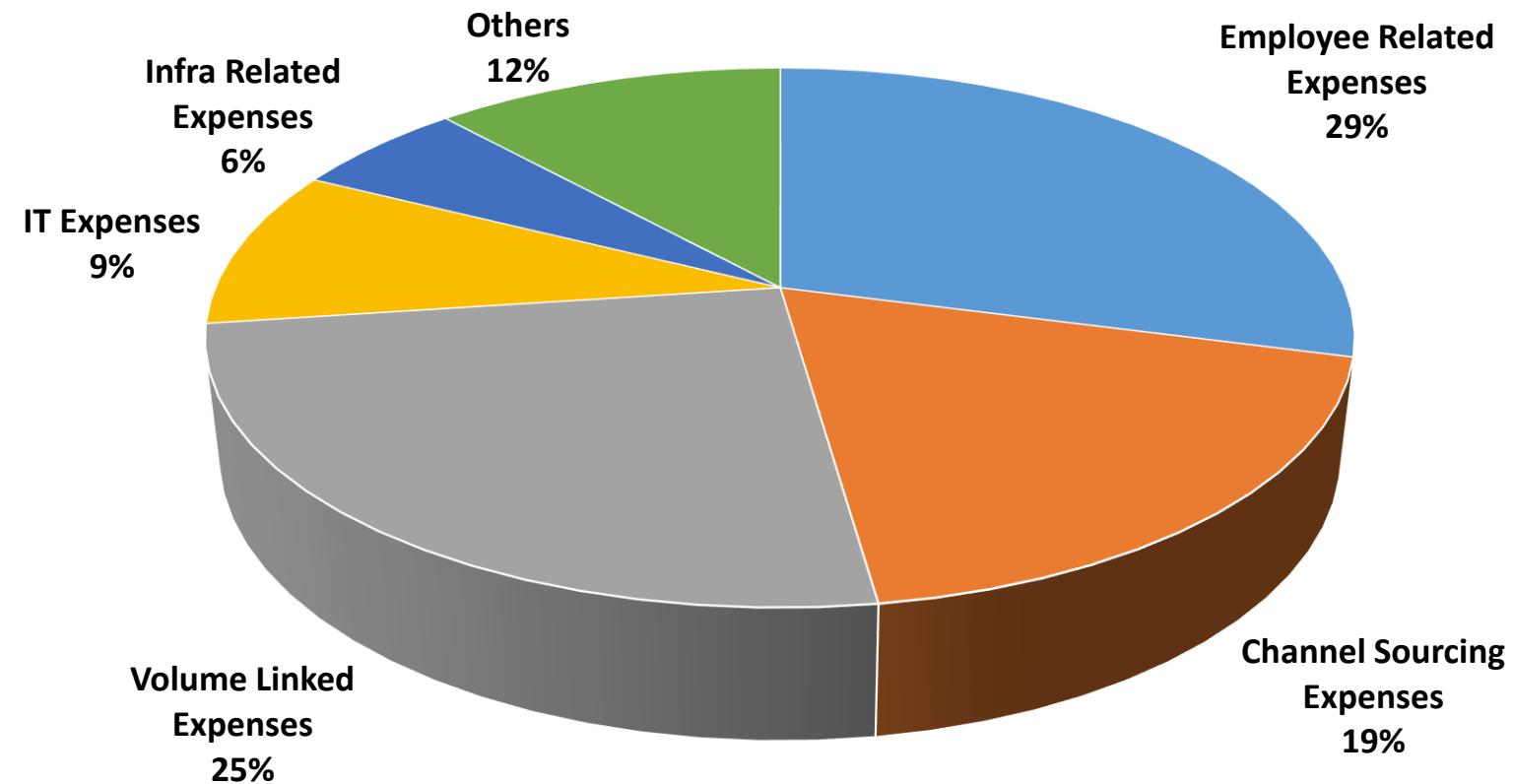
- 91% of the fee income & other income is from retail banking operations.
- Fee to Average total assets stood at **2.04%** for 9M FY26.



Composition of Operating Expenditure (9M FY26)

Volume linked expenses include collection cost, Risk Containment Unit cost, credit administration cost, DICGC premium, credit card reward cost, UPI & RTGS charges etc. **Channel Sourcing expenses** included commissions & charges paid to the channels. The Bank has incurred set up costs during the last 6 years and plans to leverage the same in the coming years.

Variable Expenses (Volume linked expenses and Channel sourcing expenses) grew by 16% YoY whereas the fixed expenses grew 9% YoY



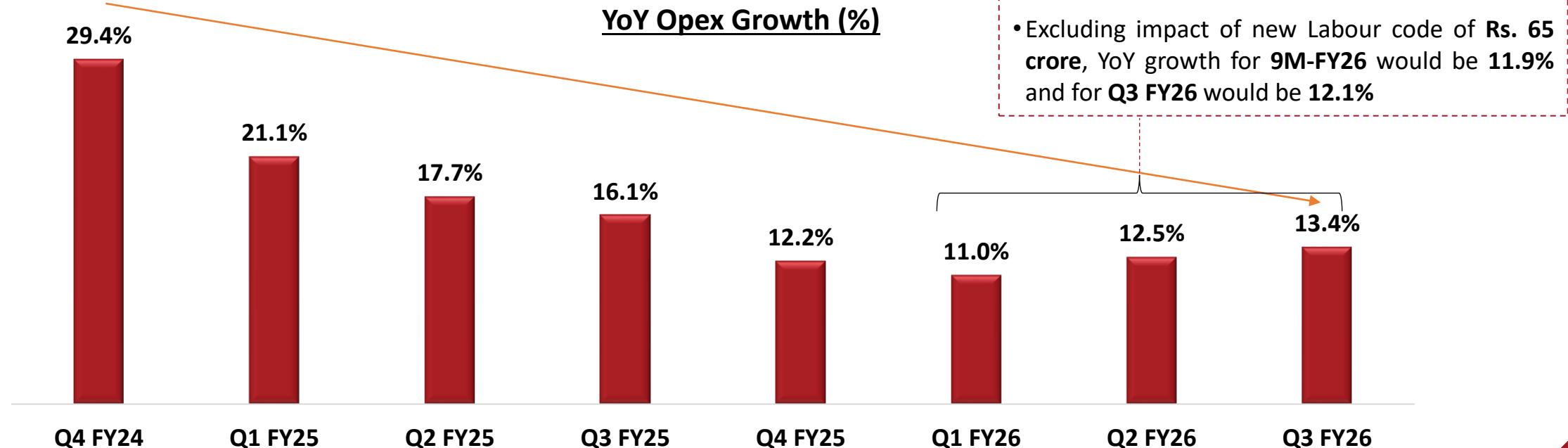
OPEX growth of 12.4% YoY against Business growth of 22.6% YoY

Dec-25

In FY25, total Business (loans + customer deposits) grew by **22.7% YoY**, but Opex increased only by **16.5% YoY**

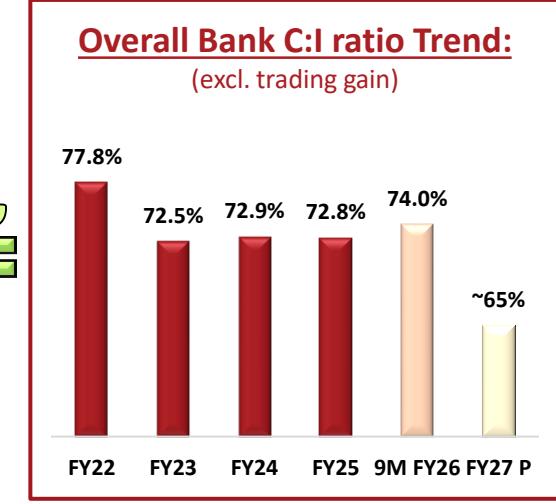
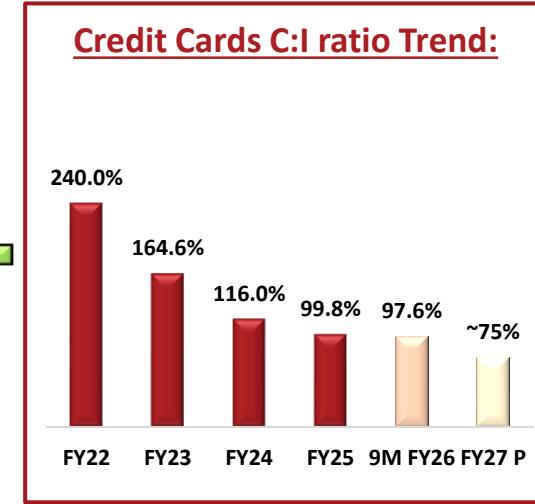
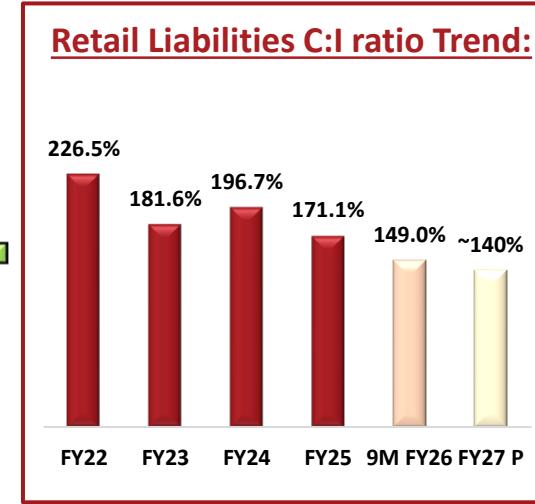
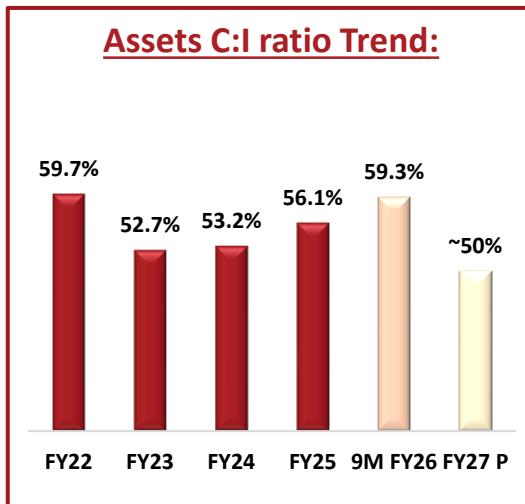
In 9M FY26, total Business grew by **22.6% YoY**, but Opex increased by **12.4% YoY**

This clearly represents the benefit of operating leverage. Bank expects to maintain improvement in operating leverage going forward based on digital capabilities built over the last few years.



Targeting to bring down the Cost to Income Ratio over next 2 years

- Bank intends to grow branches only about 10% annually against estimated deposit growth of ~25%.
- Credit Cards C:I has come down from 240% to 98% in ~4 years
- Including trading gain, the C:I ratio stood at 71.8% in 9M-FY26
- Bank expects Economies of scale reduce C:I going forward.



*C:I ratio in Assets increased because of reduction in microfinance book, which resulted in reduced income and reduction in yields because of passing on Repo Rate cuts to customers. C:I. is expected to reduce as the book stabilizes, and growth resumes.

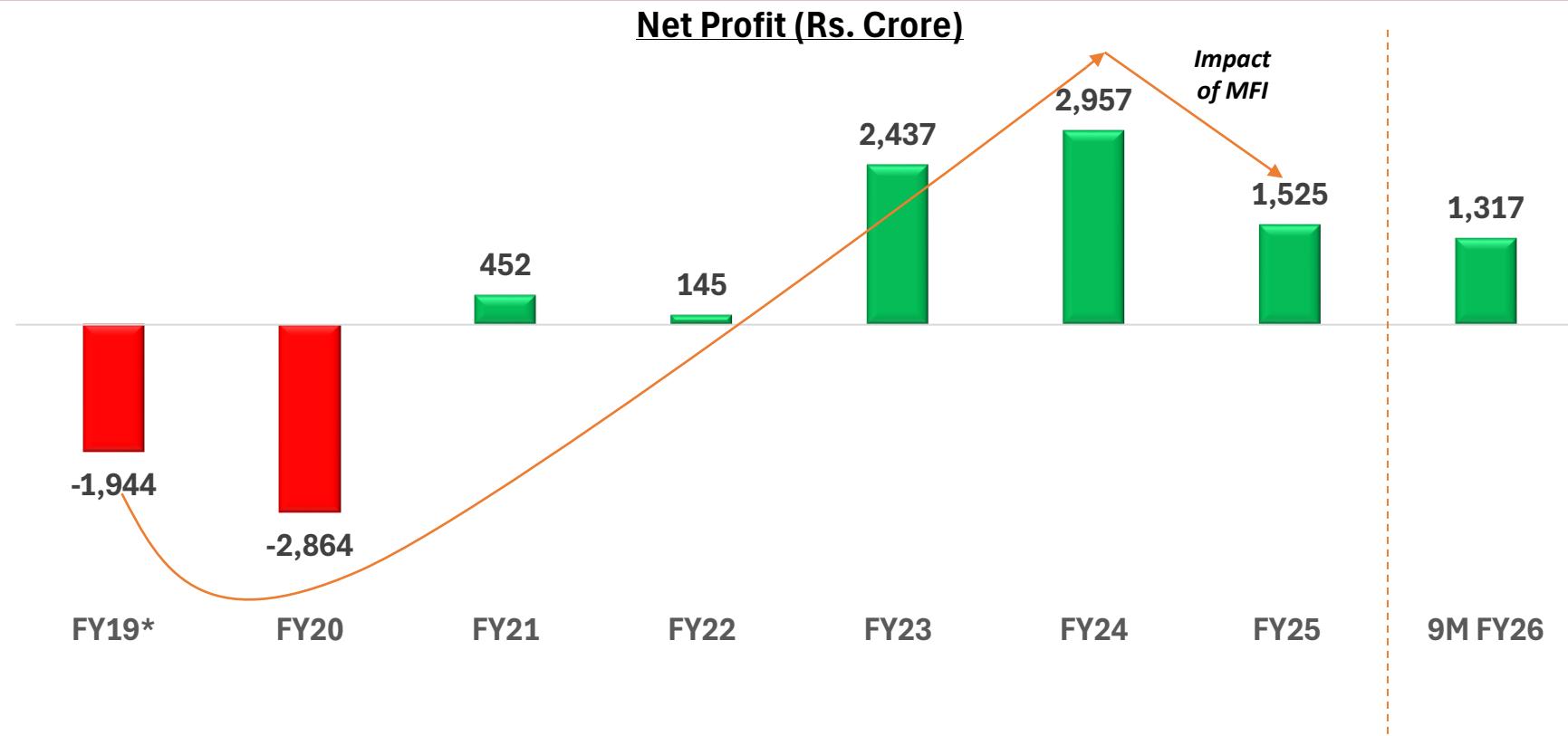
Notes. 1. Assets include Retail, Rural, MSME, Business Banking and Wholesale Banking. Since, Business Banking Business (working capital financing to small businesses) is a lending business, numbers of this division have been grouped with Assets. The above numbers are based on internal transfer pricing and allocations.

Disclaimer: Kindly note that the aspirations mentioned above have been presented in good faith based on our internal estimates and current business environment. The Bank may or may not be able to achieve the same based on multiple factors such as interest rate movements, regulatory changes, macro-economic changes, geo-political factors, change in business model and any other factors unknown to us at this stage

Strong growth in core profitability; trajectory temporarily impacted by MFI crisis

Dec-25

- The Asset Businesses (Retail, Rural, MSME & Wholesale Banking) have strong profitability. However, as a new bank since we are investing in building the deposit franchise. Hence Retail Liability business and Credit Cards are yet to break even.
- FY25 and 9M-FY26 is primarily impacted by microfinance business
- For 9M FY26, Return on Assets stood at **0.48%** and Return on Equity stood at **4.11%**, to improve with operating leverage and scale



*Reported Profit After tax for FY19

Assets (Retail Loans, Credit Cards & Wholesale Banking) : Profitability

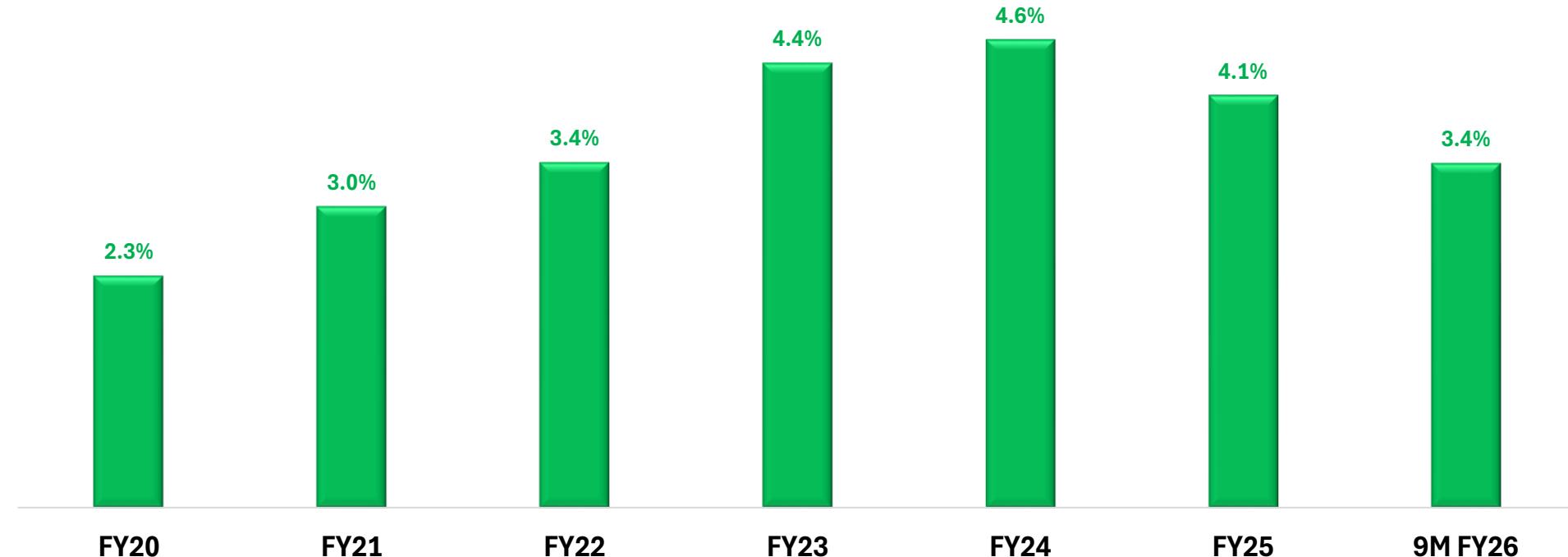
Dec-25

As mentioned earlier, the Asset Businesses (Retail, Rural, MSME, Credit Cards & Wholesale Banking) have strong profitability. The reduction in FY25 and 9MFY26 is primarily due to impact of passing on repo rate cut to customers & asset mix change due to steep decline in the micro-finance loan book. Assets Operating Profits % are expected to increase from here on as current repo rate cuts have fully been passed on, improvement in CoF, and as portfolio mix stabilises.

Operating Profit as a % of Average Loan Book (Retail + Credit Cards + Wholesale)

Rs. Crore

Avg. Loan Book	1,04,565	1,02,663	1,12,734	1,42,483	1,80,927	2,20,143	2,54,638
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Since Credit Card has achieved operational breakeven, it has been merged with Assets; above numbers are based on internal transfer pricing of the Bank

Retail Liabilities Business : Moving towards break even with scale and productivity

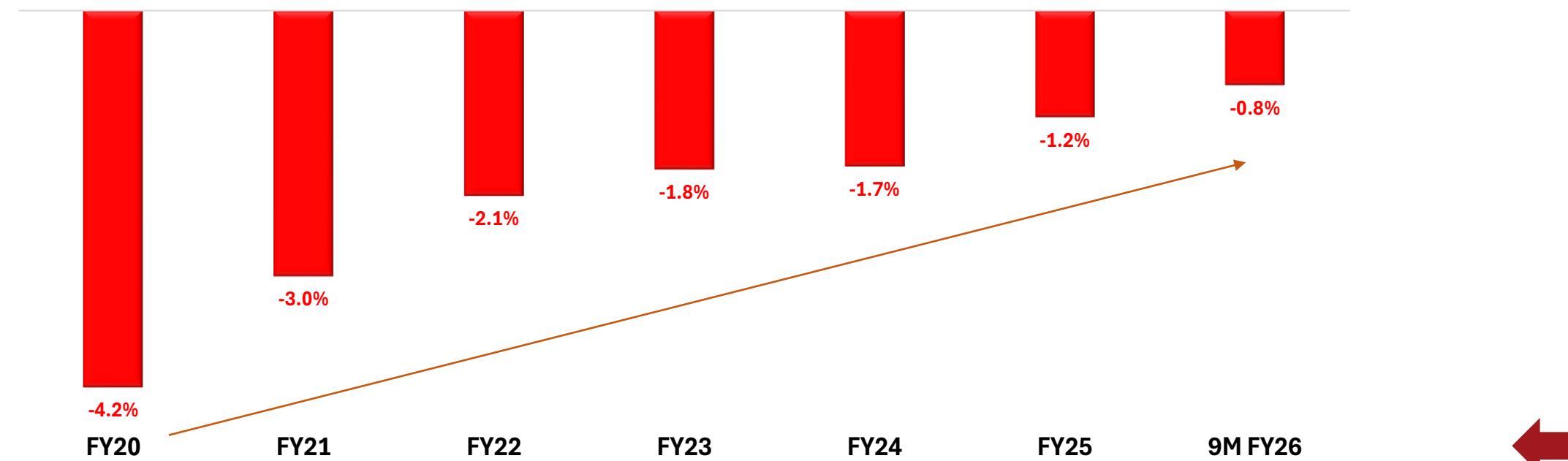
Dec-25

Being a new Bank, we invested in building necessary branch infrastructure, people, digital platforms and other capabilities. With increasing scale, Operating losses as % of Deposits continues to reduce, trend expected to continue. Overall profitability of Bank to be positively impacted with breakeven of deposit business

Operating Profit as % of Average Retail Liabilities

Rs. Crore

Avg Retail Liabilities	23,225	55,992	69,620	91,615	1,37,269	1,89,426	2,32,073
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Based on internal transfer pricing of the Bank; Average Retail Liabilities includes deposits raised through retail banking & government banking group

Capital Adequacy Ratio

Dec-25

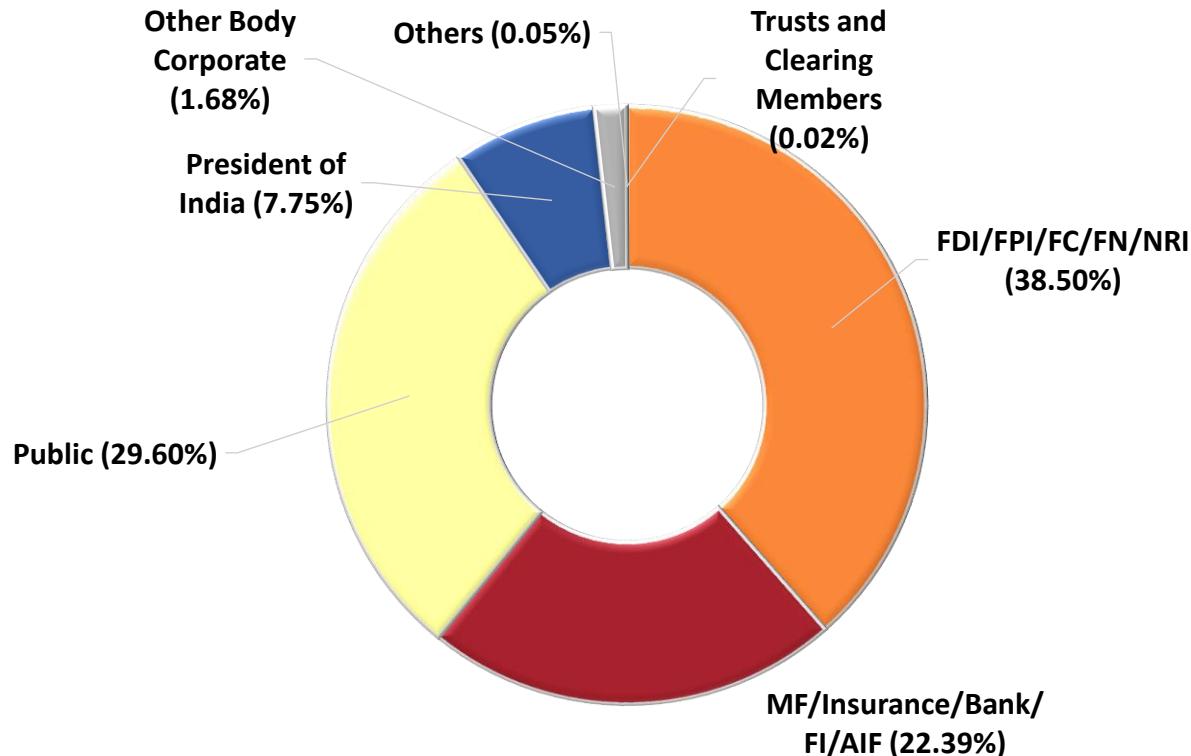
In Rs. Crore	Dec-24	Sep-25	Dec-25
Common Equity *	36,308	37,216	45,293
Tier 2 Capital Funds	6,456	6,255	6,345
Total Capital Funds	42,764	43,472	51,638
Total Risk Weighted Assets	2,65,452	3,03,084	3,18,354
CET-1 Ratio (%)	13.68%	12.28%	14.23%
Total CRAR (%)	16.11%	14.34%	16.22%

- CCPS of Rs. 7,500 crore issued earlier in the year were converted into equity during the quarter, and the reported TIER 1 and CRAR ratios incorporate the effect of this conversion.

Shareholding Pattern

Scrip Name: IDFC FIRST Bank (BSE: 539437, NSE:IDFCFIRSTB)

Shareholding (December 31, 2025)



Total No. of shares

859.57 Cr

**Book Value per Share
(December 31, 2025)**

Rs. 54.73[▲]

Basic EPS (9M FY26 Annualized)

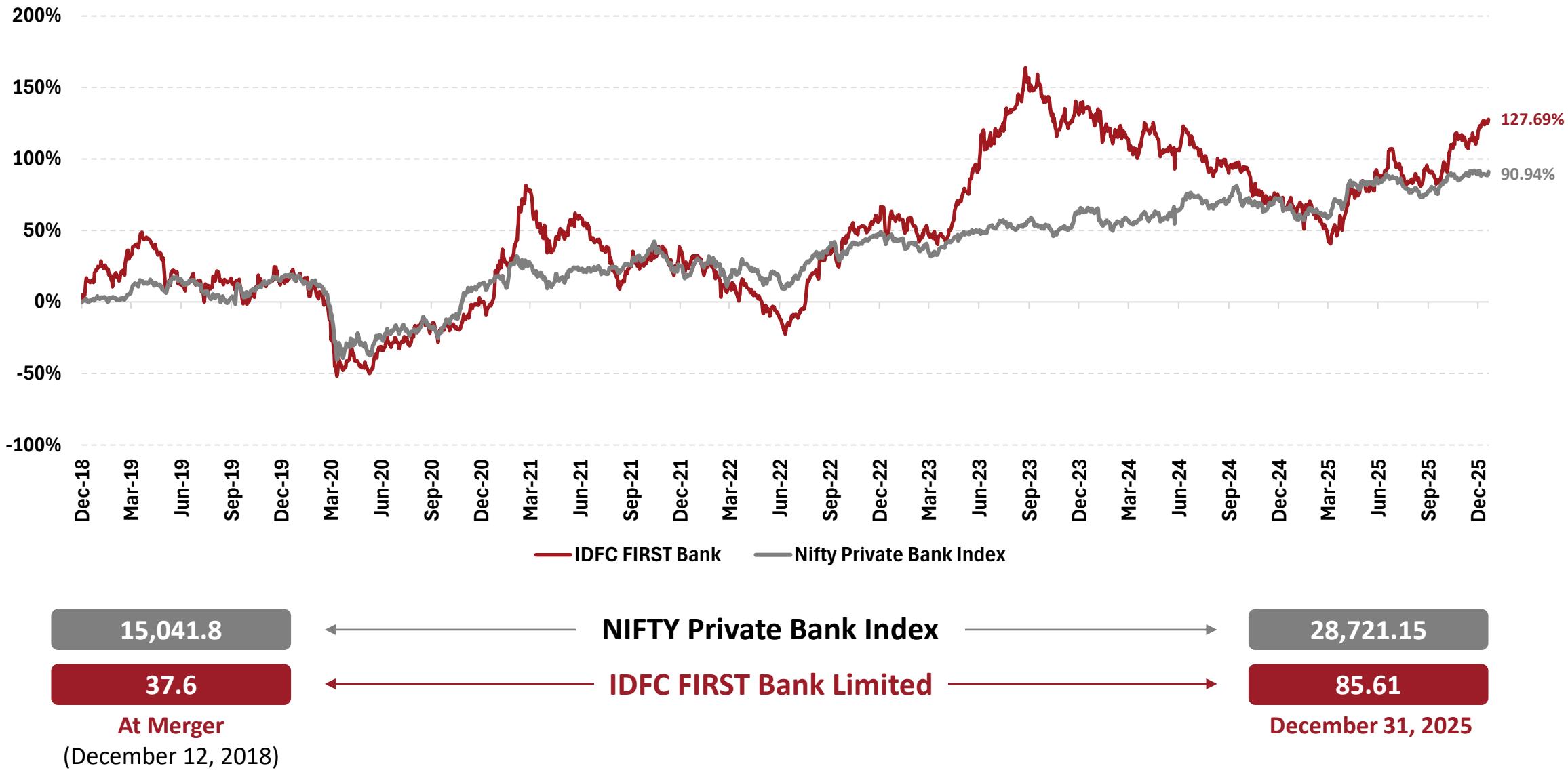
Rs. 2.08

CCPS issued earlier in the year were converted into equity during the Q3-FY26



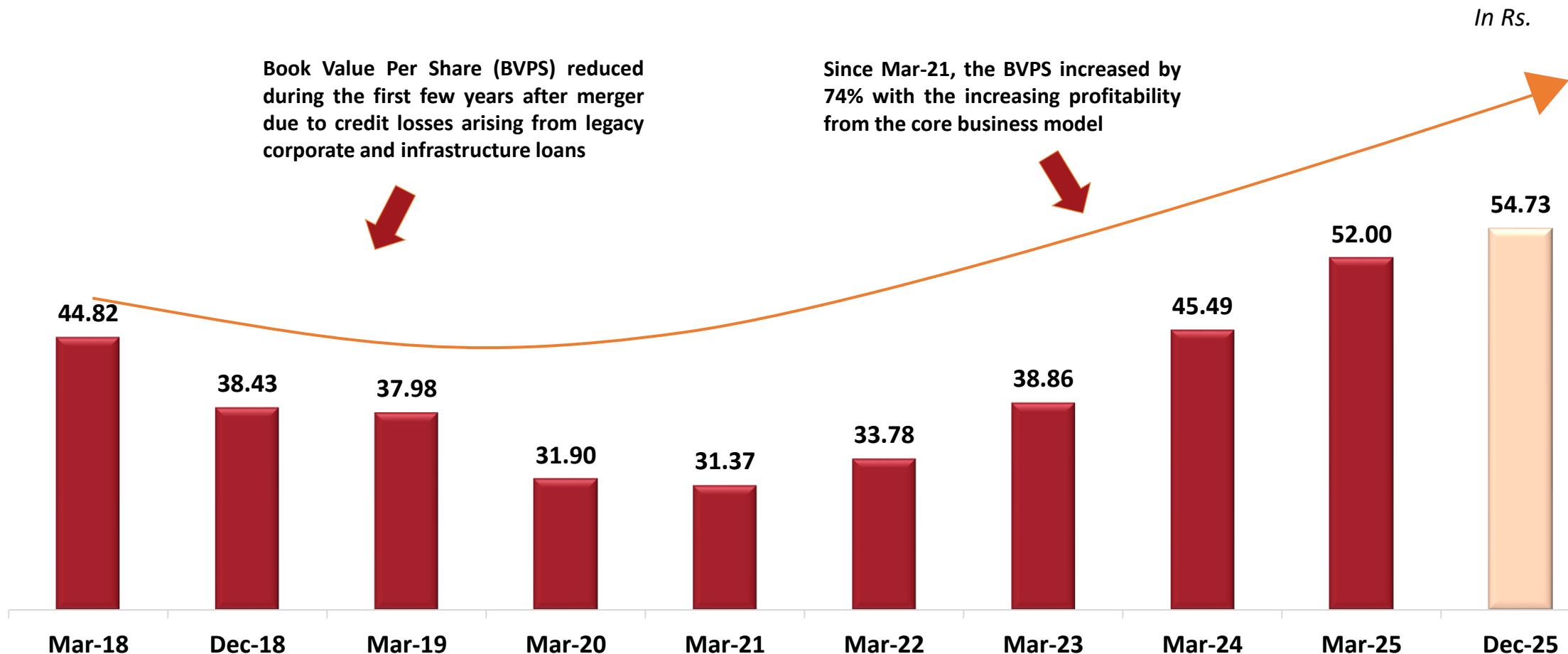
Price Movement Since Merger: IDFC FIRST Bank vs NIFTY Private Bank Index (%)

Dec-25



BVPS has grew from Rs. 31.4 to Rs. 54.7 since March 2021

Dec-25



Bank's Long Term Credit Rating

Rating Agency

CRISIL

ICRA

India Ratings

CRISIL

CARE Ratings

Fixed Deposit

AAA

AA+ (stable)

AA+ (stable)

AA+ (stable)

AA+ (stable)

- AAA rating by CRISIL for its Fixed Deposit Program
- Bank's has Long Term Credit rating AA+ (Stable) from all major rating agencies



Board of Directors: MD & CEO Profile

Dec-25



Vaidyanathan aspires to create "a world-class Indian Bank, guided by ethics, powered by technology, and to be a force for social good". He became the Managing Director and CEO of IDFC FIRST Bank in December 2018 following the merger of Capital First and IDFC Bank.

Previously, he worked with Citibank (1990-2000) and ICICI Bank (2000-2010), where he built a large retail banking division, expanding branches to 1,411, grew CASA and retail deposits to ₹ 1 trillion, and grew retail lending, including mortgages, auto loans, MSME and Rural banking to ₹1.35 trillion (\$15bn). He was appointed to the Board of Directors of ICICI Bank in 2006 at age 38. He later served as MD and CEO of ICICI Prudential Life.

Chasing an entrepreneurial opportunity, he left ICICI in 2010 to acquire a stake in a small real-estate financing NBFC with a market cap of ₹780 crore (\$89m), with an idea to convert it to a commercial Bank.

He pledged his stock and home to raise funds, renamed the NBFC as Capital First, and transformed it by exiting real-estate financing and focusing on retail & MSME lending using tech-driven algorithms. He demonstrated the Proof-of-Concept to PE firms, raised ₹810 crore (\$93m) in equity by 2012, recapitalized the company, and became Chairman and CEO."

Capital First grew its retail loan book from ₹94 crore (\$11m) in 2010 to ₹29,600 crore (\$3.4b) by 2018, serving 7 million customers with high asset quality. The company turned around from losses of ₹30 crore (\$3m) to profits of ₹358 crore (\$41m) during this period. Its share price increased from ₹122 in 2010 to ₹845 in 2018, with market cap rose tenfold to ₹8,200 crore (\$939m). In 2017, Vaidyanathan sold 1.5% of his personal stake in Capital First to repay the loan used to acquire his ownership. To secure a commercial banking license for Capital First, he merged it with IDFC Bank in 2018 and became the MD and CEO of IDFC FIRST Bank.

Post-merger, the loan book expanded to ₹ 2,79,428 crore (\$31.3b) with significant growth in retail, rural, and MSME finance. Customer deposits increased from ₹38,455 crore (\$4.3b) to ₹ 2,82,662 crore (\$32.7b) between 2018 and 2025, while the CASA ratio rose from 8.7% to 51.6%, and NIM at 5.7%. The bank turned profitable with a FY25 PAT of ₹1,525 crore (\$171m).

He has been recognized by numerous awards including "Banker of the Year 2023" by leading Indian publication Financial Express, Ernst and Young "Entrepreneur of the Year" 2022 for Financial Services, "Entrepreneur of the Year" 2020 by CNBC Awaaz, "Most Inspirational Leveraged Management Buyout, India 2018" by CFI Awards, London, "Most Innovative Company of the Year" 2017 by CNBC Asia, "Entrepreneur of the Year 2016 and 2017" from Asia Pacific Entrepreneurship Award, "Most Promising Business Leaders of Asia" by Economic Times in 2016, Business Today - India's Most Valuable Companies 2016 & 2015, Economic Times 500 India's Future Ready Companies 2016, Fortune India's Next 500 Companies 2016.

Board of Directors

Dec-25



MR. SANJEEB CHAUDHURI
Chairman & Independent Director

- Advisor to global organizations across Europe, the US and Asia.
- Worked as Regional Business Head for India and South Asia for Retail, Commercial and Private Banking and **Global Head of Brand and Chief Marketing Officer** at Standard Chartered Bank.
- Ex-CEO for Retail and Commercial Banking for Citigroup, Europe, Middle East and Africa.



MR. PRAVIR VOHRA
Independent Director

- Was President and **Group CTO** at ICICI Bank from 2005 to 2012.
- In ICICI Bank, he headed a number of functions including the Retail Technology Group & Technology Management Group
- **23 years of working experience with SBI** in business as well as technology.
- Ex-VP (Corporate Service Group) at Times Bank



MR. AASHISH KAMAT
Independent Director

- Has over **32 years of experience** in corporate world, with 24 years being in banking & financial services.
- Was **Country Head for UBS India**, 2012-2018
- Previously, he was the **Regional COO/CFO for Asia Pacific** at JP Morgan in Hong Kong
- Worked with **Bank of America** as the Global CFO for IB, Consumer and Mortgage Products



MR. S. GANESH KUMAR
Independent Director

- Worked as **Executive Director** in RBI
- Worked in **RBI for more than 30 years**
- His key areas of operations included Payment and Settlement Systems, External Investments, managing foreign exchange reserve etc.
- He had a key role in the establishment of NPCI, IFTAS, etc.



MS. MATANGI GOWRISHANKAR
Independent Director

- Experience business & human resources professional with over four decades of experience in senior leadership roles in business and HR, both in India and overseas.
- Worked with large multinational corporations, in diverse sectors like Banking, IT, Financial services, Manufacturing etc.
- actively involved in coaching and mentoring senior leaders



MRS. PANKAJAM SRIDEVI
Independent Director

- **35 years of experience** in domains such as banking, manufacturing and technology.
- **MD of Commonwealth Bank of Australia (India)** from 2019 to 2024.
- Held various global positions for the ANZ Banking Services group.
- active leader in representing industry forums like CII, NASSCOM, BCIC, Anita Borg Institute and India Inclusion Forum in India



MR. UDAY BHANSALI
Independent Director

- Was **President - Financial Advisory for Deloitte Touche Tohmatsu India LLP** and a member of other entities in Deloitte from 2015 to 2024.
- Was **Executive Director** in **Kotak Mahindra Capital Company**
- Executive VP in General Electric Company.
- Over 20 years of experience in Arthur Andersen & Co (now Accenture Plc) at multiple positions.



MR. SUDHIR KAPADIA
Independent Director

- Has over three decades of vast experience in advising Indian and Global Multi-National Companies on their tax strategies and efficiencies
- Was the **Tax & Regulatory services Leader** and a Board member at EY, India and KPMG, India
- former President and a permanent invitee of the Board of Bombay Chamber of Commerce and Industry, is a member of the CII National Committee on MNCs



MR. PRADEEP NATARAJAN
Executive Director

- Has been in the leadership position since merger with Capital First in December 2018
- Has over 25 years of work experience across Capital First, Standard Chartered Bank, Religare, Macquarie and Dell.
- helped to set up retail business in Capital First since inception.
- Expertise in Business Development, Technology, Risk Analytics, Debt Management, Project Management, Customer Service, Marketing



MR. NARENDRA OSTAWAL
Non-Executive Non-Independent Director

- He is a Managing Director and leads Warburg Pincus's investment advisory activities in India.
- Joined Warburg Pincus in 2007 and since then has been working with the firm's Indian affiliate.
- Prior to joining Warburg Pincus, Mr. Ostwal was an Associate with 3i India and McKinsey & Company.



ESG highlights at IDFC FIRST Bank

ESG Vision & Strategy



Embed ESG as a core driver of responsible growth, risk resilience, and long-term value creation for IDFC FIRST Bank

Environment

- ❖ **Green Deposits:** ₹970 Cr.+ raised*; ₹676 Cr.+ live portfolio as on Dec'25
- ❖ **Clean Transportation:** 2.50 lakh+ EVs financed (live portfolio)
- ❖ **Renewable Energy:** ₹768 Cr.+ financed in renewable electricity generation (live portfolio)
- ❖ **Green Power:** 04 large offices[^] connected to the green power grid (~32% of total area)
- ❖ **ISO 14001 & 45001:** for 15 offices

[^] Large offices > 50,000 sq. ft.
* Green Deposits raised from Jul'24 – Dec'25



Social

- ❖ **Financial Inclusion:** ₹23,521 Cr live portfolio under rural financing (JLG, KCC, Agri, EWS and others)
- ❖ **Women Borrowers:** 35 lakh+ active women borrowers under rural lending
- ❖ **Learning & Development:** 13 lakh+ employee learning hours[^]
- ❖ **CSR Activities:** 48,400+ direct individuals impacted*
- ❖ **Volunteering:** 13,800+ employee volunteering hours*

[^] L&D hours are from Apr-Dec'25
* CSR numbers are till 15th Dec'25



Governance

- ❖ **CSR and ESG Committee:** Board-level Committee that meets quarterly on strategy and implementation
- ❖ **Board Diversity:** 18% of Directors, i.e., 02 are women
- ❖ **Board Independence:** 72% of Directors, i.e. 08 are Independent Directors
- ❖ **Policies:** Board-approved ESG, GHG and Green Deposits Policies
- ❖ **ISO 27001:** certified Information Security Management



Global Associations



United Nations
Global Compact

IDFC FIRST Bank is an official supporter of the United Nations Global Compact (UNG), actively contributing to the UN SDGs.



Partnership for
Carbon Accounting
Financials

IDFC FIRST Bank is one of the first Indian banks to be a signatory to Partnership for Carbon Accounting Financials (PCAF), committing to baseline and estimate financed emissions.



Accelerating awareness on ESG through brand initiatives

First-of-its-Kind Upcycled Cricket Trophy in India



- ❖ We launched an **Upcycled Tournament Trophy** for the BCCI India vs. New Zealand T20i Series.
- ❖ This trophy is made from **wood of old cricket bats and reclaimed leather** from season balls.
- ❖ The launch became the most interesting talking point for Indian Cricket.

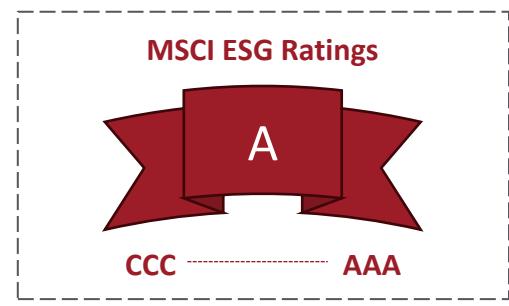
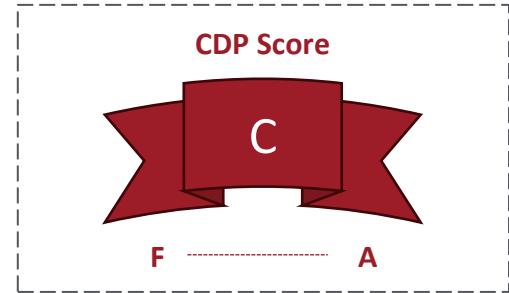
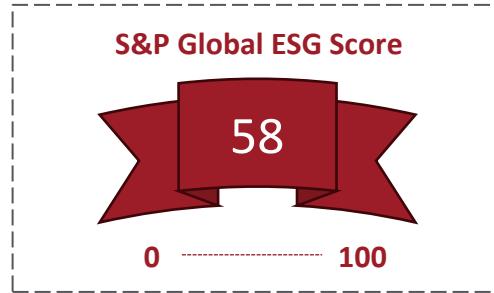
Green Deposits pledge at the Mumbai and Kolkata Marathons



- ❖ To accelerate the adoption of our **green deposit** product and garner interest, we showcased this in the recent Mumbai and the Kolkata Marathon expos.
- ❖ Our stall was built using **100% ECF-certified, chemical free** boards.
- ❖ We received **several pledges** and were able to create large-scale awareness of the Green Deposit product and the Bank's ESG commitments.

ESG Ratings & Recognitions

Performance across Key ESG Ratings*



ESG Awards & Recognitions won by IDFC FIRST Bank



*ESG rating scores updated as of Dec'25

Recent Awards and Recognitions



IDFC FIRST Bank has won the “**Best Digital Bank in India for FY24 by FE India’s Best Bank Award**”



IDFC FIRST Bank has won the “**Global Fintech Awards 2025 - Best Green Banking Initiative**” award for its Green Fixed Deposits product and journey.



IDFC FIRST Bank has won the “**SKOCH ESG Awards - Green Infrastructure (Silver)**” award for environmental stewardship across premises.



IDFC FIRST Bank has won the “**IGBC Summit 2025 - Green Visionary Award**” for its efforts towards green built environment & workspaces.



Awards and Recognition

Dec-25



FE Best Banks Awards 2025 - Best Digital Bank

SKOCH ESG Award (Silver) – Green Infrastructure 2025

Global Fintech Awards 2025 – Best Digital Transformation Program

Global Fintech Awards 2025 – Best Green Banking Initiative'

IGBC Summit 2025 – Green Visionary Award

TIME and Statista – India's Best Employers 2025

Asian Banking & Finance – Mobile Banking & Payment Initiative of the Year

International Banker Awards – Best Innovation in Retail Banking

Asian Banking & Finance – Best CMS Bank of the Year

APY Annual Felicitation Programme for FY 2024-25 –

Excellence Achiever for its Outstanding Performance in Atal Pension Yojana (APY)

Chamber of Indian Micro and Small Enterprises – Best MSME Friendly Bank (Private Sector), Jury Special Award for Supporting MSMES, Best Bank for Creating Awareness among MSMEs (Private Sector)

Forbes & Statista - World's Best Banks 2025

Dun & Bradstreet - India's Leading Private Bank (Mid) 2025

M1 TReDS Exchange - Best Private Sector Bank Award 2025

Ministry of Finance – Digital Payments (2024-25)

CIMSMIE - Best MSME Friendly Bank (Private Sector) 2024

Mint - Best Mid-Sized Bank Award 2024

International Banker - Best Innovation in Retail Banking India 2024

CFI - Best Mobile Banking App 2024

IDFC FIRST Bank



We are building a world class bank with:

- Highest levels of corporate governance**
- Stable balance sheet growth of ~20%,**
- Robust asset quality of GNPA less than 2% and net NPA of < 1%**
- High teens ROE**
- Contemporary technology and**
- High levels of Customer Centricity.**

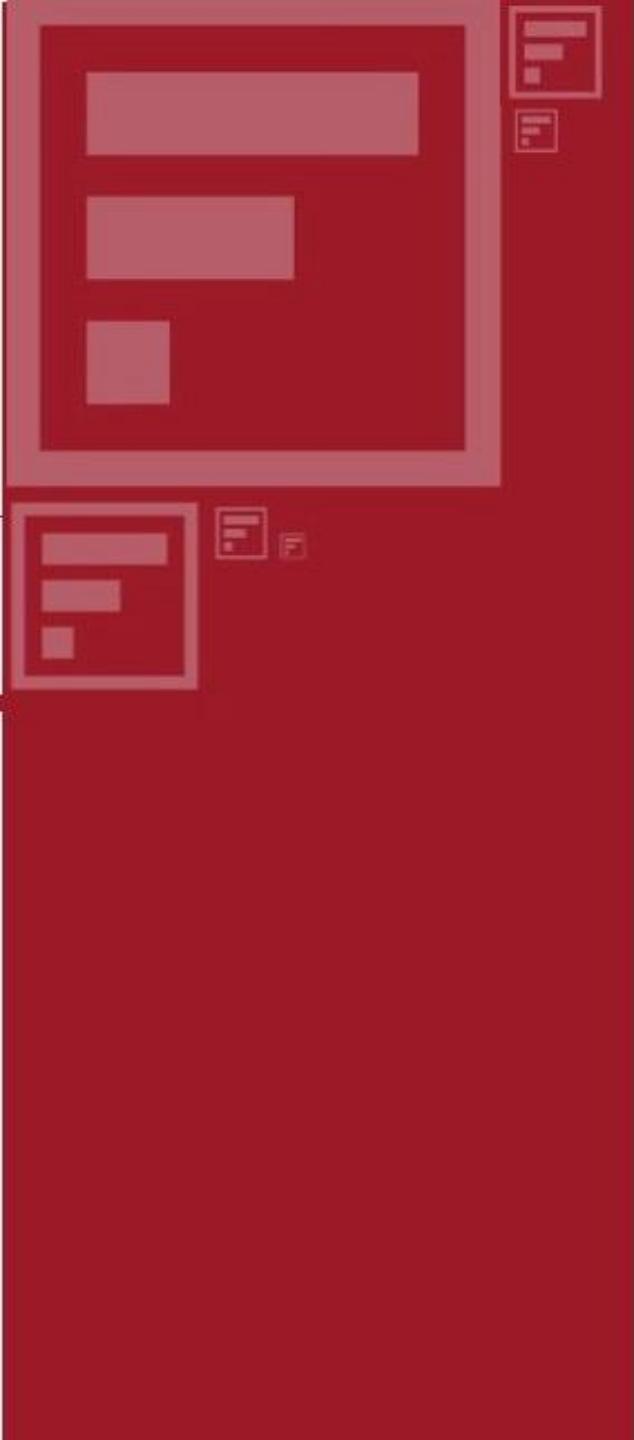
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Thank You

Background: IDFC FIRST Bank was created by merger of IDFC Bank and Capital First

Dec-25



IDFC Limited was created in 1997 for financing infrastructure. IDFC Bank Limited was formed as a part of demerger from its parent IDFC Limited on October 21, 2014.

2012–13

IDFC Limited, then a non-banking finance company focused on infrastructure financing, applied to RBI for a banking licence.

2014–15

RBI granted in-principle approval to set up a bank within 18 months. IDFC Limited raised ₹1,000 Cr via QIP at ₹137/share. IDFC Bank Limited was incorporated on 21 Oct 2014.

2015–16

IDFC Bank was inaugurated by PM Narendra Modi on 19 Oct 2015. Began operations with 23 branches, corporate internet banking, and Aadhaar-enabled micro-ATMs.

2016–17

Acquired Grama Vidiyal Micro Finance to strengthen rural outreach. Opened its first North-East branch in Shillong. Launched IDFC Aadhaar Pay, India's first Aadhaar-linked merchant payment solution. CASA reached ₹2,094 Cr; funded assets stood at ₹66,567 Cr (Mar'17).

2017–18

Featured in LinkedIn Top Companies 2017. Merger discussions with Shriram Group were explored but called off. Launched 100th branch; total 127 branches across 18 states. On 13 Jan 2018, announced merger with Capital First, subject to approvals. CASA reached ₹5,710 Cr; funded assets ₹70,099 Cr (Mar'18).



Capital First was an NBFC created in 2012, focussed on MSME and retail loans through technology driven lending models.

2012–13

Company operated mainly in Wholesale Financing, PE, Asset Management, FX, and Retail Broking. Total AUM was ₹935 Cr, of which Retail AUM was ₹94 Cr (10%).

2012–13

V. Vaidyanathan acquired equity stakes in company, concluded MBO, divested for Forex JV, merging the NBFC subsidiary, wound down non-core businesses, and launching tech-driven retail lending. Retail loan book crossed ₹700 Cr by Mar'11, becoming proof-of-concept for global PE investors.

2014–15

Continued engaging PE investors; further exited non-core subsidiaries; scaled retail financing. Retail book grew to ₹3,660 Cr (44% of AUM), validating the model.

2012–13

Secured ₹810 Cr equity from PE backing, enabling the MBO and creation of Capital First. Conducted open offer, raised ₹100 Cr fresh equity, reconstituted the Board, and launched the new brand.

2014–15

Raised ₹178 Cr equity at ₹153/share. Obtained HFC license from NHB and launched housing finance through a wholly-owned subsidiary.

2015–16

AUM reached ~₹12,000 Cr; customers financed crossed 10 lakh. Raised ₹300 Cr via QIP at ₹390/share from marquee investors.

2014–15

Featured in Business Today – India's Most Valuable Companies, D&B India's Top 500, and included in S&P BSE 500 Index.

2016–17

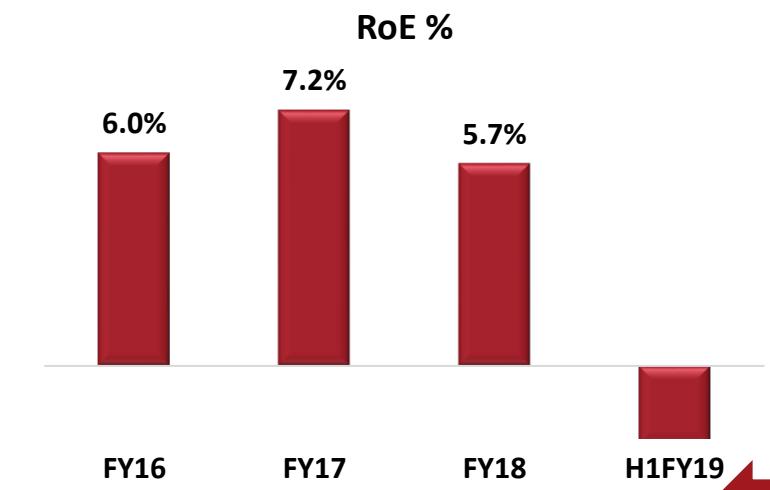
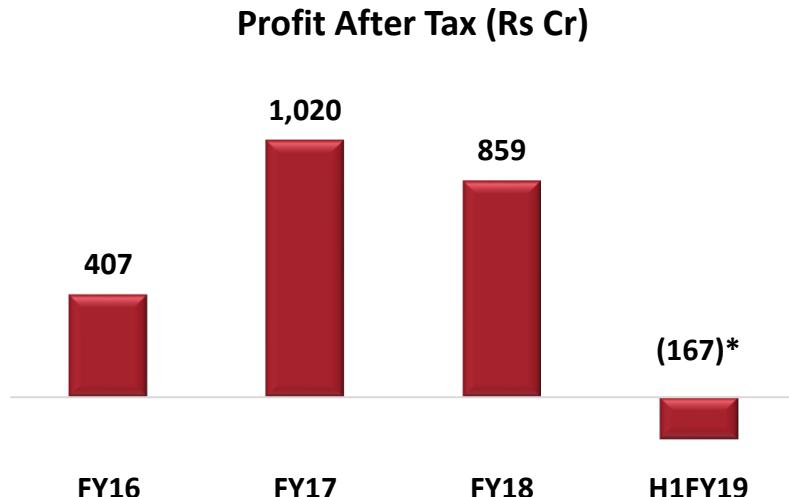
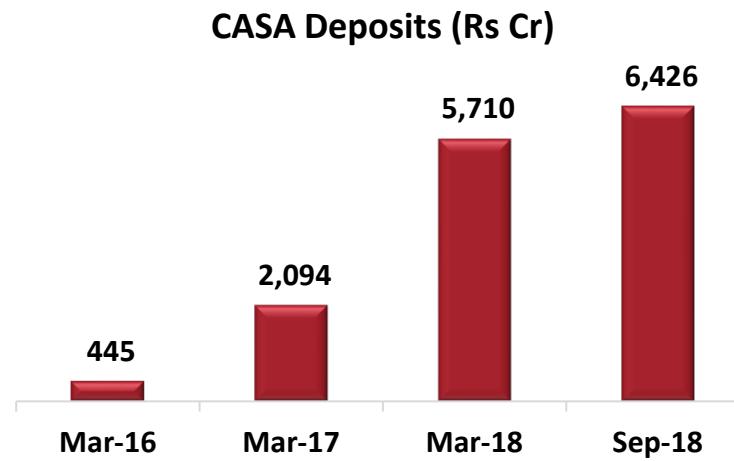
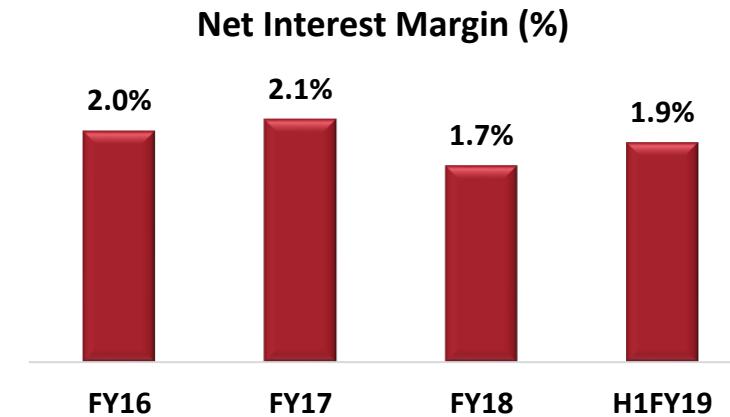
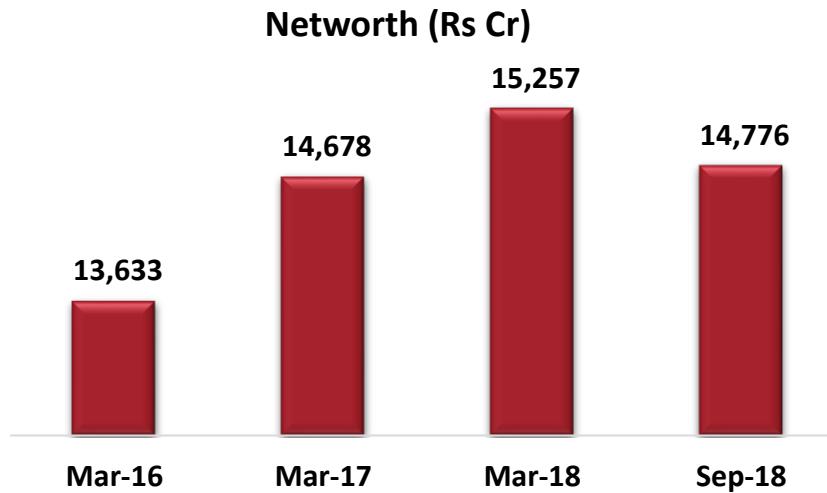
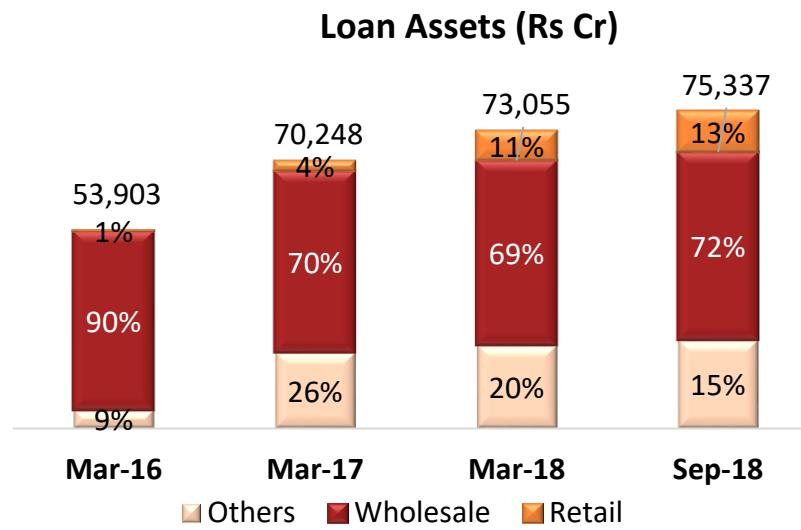
AUM reached ~₹20,000 Cr; customers financed crossed 4 million. Raised ₹340 Cr from GIC (Singapore) via preferential allotment at ₹712/share. Received several awards including CNBC Asia IBLA and ET Future Ready Companies.

2017–18

AUM touched ~₹27,000 Cr; customers crossed 6 million. Won ET Best BFSI Brand and VC Circle Financial Services Company awards. Announced merger with IDFC Bank in Jan 2018 (subject to approvals).

IDFC Bank – Financial Trends

Dec-25



*The bank took one-time provisions relating to stressed infrastructure loans. Without such one-time charge off, the PAT for H1 FY19 would be Rs. 81 Cr

Successful Trajectory of Growth at Capital First

Dec-25

